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HENNIKER



ANNUAL REPORT 1982

IN
MEMORIAM

CECIL H. WRIGHT, SR.

SELECTMAN

1980 - 1982

OFFICE AND MEETING HOURS

OFFICE OF SELECTMEN

Tel. 428-3221

Monday through Friday 8:00 a.m. to 3:30 p.m.

(Closed for half-hour lunch)

Selectmen hold regular meetings at 7:30 p.m. each Tuesday

TOWN CLERK AND TAX COLLECTOR

Tel 428-3240

Monday 8:30 a.m. to 5:30 p.m.

Wednesday 8:30 a.m. to 4:00 p.m.

Friday 8:30 a.m. to 4:00 p.m.

Last Saturday of Month 10:00 a.m. to Noon

HENNIKER DISPOSAL AREA

Saturday and Sunday 9:00 a.m. to 5:00 p.m.

Monday 1:00 p.m. to 4:00 p.m.

Tuesday 12:00 noon to 5:00 p.m.

Thursday 12:00 noon to 5:00 p.m.

Closed Wednesday, Friday and Holidays

TUCKER FREE LIBRARY

Tel. 428-3471

Monday 12:00 noon to 5:00 p.m.

Wednesday 10:00 a.m. to 5:00 p.m.

7:00 p.m. to 9:00 p.m.

Friday 12:00 noon to 5:00 p.m.

Saturday 10:00 a.m. to 1:00 p.m.

During July and August the Library is closed on Saturday.

PLANNING BOARD

No Office Hours

Regular meetings are scheduled on the Second and Fourth Wednesday of each month. Meetings are scheduled as necessary during July and August.

HENNIKER DISTRICT COURT

Tel. 428-3214

Court convenes each Friday evening at 7:00 p.m. Clerk's hours are by appointment.

CONCORD VISITING NURSE ASSOCIATION

Tel. 428-3244

The Nurse is in Henniker on Monday thru Friday each week, weather permitting. She may be reached by dialing 428-3244 during the noon hour or call Concord 224-4093, collect.

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OFFICER, BOARDS AND COMMITTEES TOWN OF HENNIKER, NEW HAMPSHIRE

STATE SENATOR

John P. H. Chandler, Jr.

REPRESENTATIVES TO THE GENERAL COURT

James Bibbo
Walter Robinson

MODERATOR

William L. Damour

SELECTMEN

Cecil H. Wright, Sr.	(Deceased)	Term Expires 1983
David P. Currier		Term Expires 1984
Susan Gardner	(Resigned)	Term Expires 1985
Tony E. Fowler	(Appointed)	Term Expires 1983

OVERSEER OF THE PUBLIC WELFARE

Elizabeth F. Gilbert	Term Expires 1985
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TOWN CLERK AND TAX COLLECTOR

Janet M. Murdough

DEPUTY TOWN CLERK/DEPUTY TAX COLLECTOR

Christine Douglas

TOWN TREASURER

William J. McIver

SUPERINTENDENT OF PUBLIC WORKS

John L. Brown

WASTEWATER TREATMENT PLANT OPERATOR

Charles E. Damour

POLICE DEPARTMENT

Thomas W. Hassler, Chief

Philip J. English	Charles R. Hogg
Donald L. Chagnon	Raymond S. Dias
John W. Hannigan, Jr.	John D. Paul, Jr.
William Williams, Dog Officer	John L. Brown, Traffic Enforcement Officer

FIRE ENGINEERS

Donald Blanchard	E. Benjamin Ayer, Chief	Joseph Gilbert
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FIRE WARDENS

Charles Damour	Marshall Connor
Frederich C. Brunnhoelzl, Jr.	Steven Connor
Donald R. Goss	Louis J. Damour
Welton A. McKean	

SUPERVISORS OF CHECKLIST

Anne M. Gould	Term Expires 1984
Alice Norton	Term Expires 1984
Francis Brown	Term Expires 1986

HEALTH OFFICER AND MEAT INSPECTOR

Tedd Evans

WATER COMMISSIONERS

Clarence W. Edmunds	Term Expires 1983
Charles E. Damour	Term Expires 1984
Donat E. Damour	Term Expires 1985

TRUSTEES OF TUCKER FREE LIBRARY

Clarence W. Edmunds	Term Expires 1983
Duane B. Sanborn	Term Expires 1983
Brenda Connor	Term Expires 1984
Carolyn Patenaude	Term Expires 1984
Carolyn McKean	Term Expires 1985
J. Philip Chase	Term Expires 1985

TRUSTEES OF TRUST FUNDS

Norman Parmenter	Term Expires 1983
J. Philip Chase	Term Expires 1984
Clarence L. Fitch	Term Expires 1985

HENNIKER RESCUE SQUAD

Robert Morse, Jr., Chief

SURVEYORS OF WOOD AND LUMBER

Irving C. Goss	Thomas F. Johnson
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HENNIKER ATHLETIC AND RECREATION PROGRAMS

Paul Daum, Chairman

FENCE VIEWER

Lester H. Farrar

CIVIL DEFENSE DIRECTOR

Kevin Coyne

COMMITTEES AND BOARDS

Budget Committee

Arthur S. Hadley, Jr.	Term Expires 1985
Susan Kohler	Term Expires 1985
Steven Connor	Term Expires 1985
Frederick Brunnhoelzl, III	Term Expires 1985
Judith Northup-Bennett	Term Expires 1983
Ralph Starkie	Term Expires 1983
George Sanborn	Term Expires 1983
Richard French, Sr.	Term Expires 1983
Stuart Michie	Term Expires 1983
Selectmen, Ex-Officio	
School Board Chairman, Ex-Officio	

Conservation Committee

Spencer Bennett, Chairman (Resigned)	Term Expires 1982
Michael Lambert	Term Expires 1983
Tony Fowler	Term Expires 1983
Vacant 4 Members	

Historic District Commission

Dr. Richard Hudson, Chairman	Adolphus Holton
Marion Chase	Duane Sanborn
Willa Brigham	
Selectman Ex-Officio	David P. Currier

Industrial Committee

Norman C. Parmenter	Lester E. Connor
Clarence W. Edmunds	Charles E. Damour
Robert W. Sterling	

Park Board

Merle R. Patenaude, Chairman	Robert Howard, Treas.
Robert W. Morse, Jr.	

Planning Board

Spencer Bennett	
Lois Brown, Secretary	Term Expires 1985
Adolphus Holton, Chairman	Term Expires 1983
Cecil H. Wright, Sr., Selectman Ex-Officio	
Nancy Sippell	Term Expires 1984
Lorraine Knapton	Term Expires 1984

Nina Bernard, alternate (Resigned)
Joseph A. Nicaastro (Resigned)
Donald Gardner (Resigned)
One position vacant

Zoning Board of Adjustment

Patrick Troy, Chairman
Richard Cunliffe
Edward Spakoski, Clerk
Scott Lawson
Thomas Nelson
Clifford Durgin
J. Michael Hays

Term Expires 1983
Term Expires 1983
Term Expires 1983
Term Expires 1983
Term Expires 1984
Term Expires 1984
Term Expires 1984

Energy Committee

Tony Fowler, Chairman
William Hatt
Tedd Evans

Barbara French
Marvin Braiterman

SELECTMEN'S REPORT

1982 was an extremely busy, turbulent, and productive year. There was an ever increasing demand for the time of selectmen, town officers, and staff. It seems every year more and more paperwork is generated to keep the town functioning. More statistics and more information must be compiled for reporting to local, state and federal organizations and agencies.

The resignation and death of elected selectmen necessitated the appointments of two selectmen and obviously added to the turbulence.

With the complexity of the financial management of town affairs relating to county and state government, the town accountants were utilized in an increasingly broader span than just auditors. They provided consulting on the finalization of the sewer project bonding, the financial reporting systems, and day to day financial planning to mention a few areas.

The bridge lights on the Edna Dean Proctor bridge were repaired in their current form in keeping with the wishes to keep the aesthetic appearance. Funds came from the Proctor Fund without cost from taxation. The dog problem has been significantly curtailed and as a result took more time and effort than originally planned.

The selectmen working through the highway department appropriation commissioned a study of the road system to determine the existing conditions having previously felt that the town was falling behind in the annual maintenance program. Results of the study are elsewhere in the town report.

In trying to establish an approach to review a town manager and to review a computer system for the town, selectmen determined from purely economical viewpoints that a computer system far outweighs the need for a town

manager. It was unanimously felt that a computer system would provide a total town management system to more efficiently manage town affairs, thus eliminating the need for a town manager at an estimated cost of \$14,000 to \$20,000 per year. A specific report is outlined later in the town report.

With concern for the lack of a public swimming area, selectmen worked with the Army Corps of Engineers and state agencies in determining the revitalization of the town landing area on River Road for boating and swimming. Water samples during low water levels at two various points determined that the Contoocook River in Henniker "meets New Hampshire Class A standard for public water supply before treatment." This means that not only is the river suitable for swimming but that it is free of sewage pollution and could, after treatment, be used as a public water supply. The selectmen plan in 1983 to pursue the development of a recreational and swimming area in the spirit of the "old-fashioned barn raising tradition" utilizing volunteers and community groups to provide the labor. Town equipment and other resources will be utilized; however, no town funds are presently planned to be appropriated for this purpose. The support from individuals and organizations within the community for the project has been encouraging. Interested parties should contact the selectmen.

With the prospect that town employees would not be receiving a pay raise due to the salary schedules being tied into the state system, a review of the health plan was conducted to ascertain if a better benefit package could be acquired for the same fee. During this process it became obvious that for 1983 budget purposes all town insurance should be reviewed. This review was conducted and the town insurance was awarded to another carrier at a significant savings to the town.

Projecting programs to be considered during 1983, the selectmen have sited the reestablishment of an industrial committee to promote and aggressively solicit industry to locate in Henniker. Due to the leveling off of the current assessed valuation of the town we must make it a priority to add to our assessment base, especially since large amounts of land masses are being placed in current use, generating less than desirable total assessed valuation for the town. Selectmen will continue work on the swimming/recreation area as well as a total review of personnel policies of the town and a continuance of the updating of administrative procedures to facilitate office operations including revamping the filing system.

Sincerely yours,

David P. Currier
Cecil H. Wright, Sr. (Deceased)
Susan Gardner (Resigned)
Tony E. Fowler (Appointed)
Judith Coleman (Appointed)
Board of Selectmen

STATE OF NEW HAMPSHIRE

TOWN WARRANT 1983

TOWN OF HENNIKER

To the inhabitants of the Town of Henniker in the County of Merrimack in said State qualified to vote in Town Affairs: (LS)

You are hereby notified to meet at Cogswell High School Auditorium in Henniker on Tuesday the Eighth Day of March, next, at ten of the clock in the morning to act upon the following:

1. To choose all necessary Town Officers for the Ensuing Year.
- THE POLLS WILL BE OPEN FROM 10:00 A.M. TO 6:00 P.M.

As voted at Town Meeting March 7, 1972, you are hereby notified to meet at Cogswell High School Auditorium in said Henniker on Wednesday the 9th day of March, next at seven thirty of the clock in the evening to act upon the following:

2. To hear and act upon the report of Town Officers, Library Trustees, Trustees of Trust Funds and other Committees.
3. To raise and appropriate such sums of money as may be necessary to defray Town charges for the ensuing year.
4. To see what sum of money the Town will vote to raise and appropriate for the repair of highways and bridges and repair or purchase of machinery.
5. To see what sum of money the Town will vote to raise and appropriate for the first phase of a five year road improvement project.
6. To see what sum of money the Town will vote to raise and appropriate for the maintenance of the Police Department.
7. To see what sum of money the Town will vote to raise and appropriate to replace a police cruiser.
8. To see what sum of money the Town will vote to raise and appropriate for the maintenance of the Fire Department.
9. To see what sum of money the Town will vote to raise and appropriate for the purchase of a new Fire Department Tank Truck.
10. To see if the Town will vote to authorize the withdrawal from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972 for use as set-offs against budget appropriations for the following priority purpose and in the amount indicated or take any other action thereon:

Appropriation:	Tanker Truck	Amount: \$2,500.00
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11. To see what sum of money the Town will vote to raise and appropriate for the purchase of a computer system for the town.

12. To see if the Town will vote to authorize the withdrawal from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972 for use as set-offs against budget appropriations for the following priority purpose and in the amount indicated or take any other action thereon:

Appropriation:	Computer System	Amount: \$7,475.04
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13. To see what sum of money the Town will vote to raise and appropriate for the maintenance of the Henniker Court.

14. To see what sum of money the Town will vote to raise and appropriate for State Aid Construction to Class V roads.

15. To see what sum of money the Town will vote to raise and appropriate for the maintenance of the Sanitary Landfill.

16. To see what sum of money the Town will vote to raise and appropriate for sidewalk maintenance.

17. To see what sum of money the Town will vote to raise and appropriate for the Rescue Squad.

18. To see what sum of money the Town will vote to raise and appropriate for the support of Tucker Free Library.

19. To see if the Town will vote to authorize the Selectmen to borrow money in anticipation of taxes.

20. To see what sum of money the Town will vote to raise and appropriate to support the Henniker Athletic and Recreation Programs.

21. To see what sum of money the Town will vote to raise and appropriate to support the Henniker Youth Services.

22. To see what sum of money the Town will vote to raise and appropriate for the support of the Community Action Program.

23. To see what sum of money the Town will vote to raise and appropriate for continuing work on the Property Tax Map.

24. To see what sum of money the Town will vote to raise and appropriate for the operating expenses of the Wastewater Treatment Plant. This sum is to be funded by sewer assessments.

25. To see if the Town will vote to authorize the Board of Selectmen to apply for, accept and expend, without further action by the town meeting, money from the state, federal or another governmental unit or private source which becomes available during the fiscal year in accordance with the procedures set forth in RSA 31:95-b.

26. To see if the Town will authorize the Selectmen to sell by sealed bid or public auction any lands which become available through purchase at tax sale.

27. To see if the Town will establish a Capital Reserve Fund for the purpose of helping develop a swimming-recreation area and to raise and appropriate the sum of \$5,666.94 from surplus funds now earmarked for this purpose. This vote will satisfy the statutes in respect to the action taken upon Article 45 at the 1981 town meeting.

28. To see if the Town will raise and appropriate the sum of \$500 for the White Birch Community Center. (By request)

29. To see if the Town will vote to rescind the Sewer Bonding authorization for the unexpended amount finalizing the bonding issue.

30. To see if the Town will vote to go on record in support of immediate actions by the Federal Government to control and reduce acid rain which is harmful to the environment and economy of Henniker and to the health and welfare of the people of Henniker. These actions shall include: (1) reduce by at least half the major cause of acid rain, sulfur dioxide emissions, by the year 1990, (2) conclude negotiations and adopt a treaty with the government of Canada that will commit both to this same goal. The record of the vote on this article shall be transmitted to the New Hampshire Congressional Delegation and to the President of the United States. (By petition)

31. To transact any other business that may properly come before this meeting.

Given under our hands and seal this 14th day of February in the year of our Lord, Nineteen Hundred and Eighty-three.

David P. Currier
Tony E. Fowler
Judith Coleman

A true copy of Warrant - Attest:

David P. Currier
Tony E. Fowler
Judith Coleman

BUDGET — TOWN OF HENNIKER, N.H.

APPROPRIATIONS AND ESTIMATES OF REVENUE FOR
THE ENSUING YEAR JAN. 1, 1983 TO DEC. 31, 1983

Date: February 21, 1983

David P. Currier
Tony E. Fowler
Judith Coleman

PURPOSE OF APPROPRIATION	Appro. 1982 (1982-83)	Actual Expend. 1982 (1982-83)	Appro. Ensu-ing Year 1983 (1983-84)
General Government:			
Town Officers' Salary	\$ 17,000.00	\$ 14,499.23	\$ 18,000.00
Town Officers' Expenses	42,000.00	40,905.32	46,000.00

Election & Registration Expenses	2,000.00	1,770.04	2,000.00
General Government Buildings	16,000.00	18,289.04	19,000.00
Planning & Zoning	3,000.00	2,630.72	3,000.00
Legal Expenses	4,000.00	2,186.78	4,000.00
Property Tax Map	1,200.00	1,199.12	1,200.00
N.H. Municipal Association	647.14	647.14	725.00
Community Action Program	1,521.72	1,521.72	2,498.00
Public Safety:			
Police Department	102,800.00	106,570.61	107,660.00
Fire Department	28,750.00	26,171.76	28,750.00
Civil Defense	150.00	131.00	150.00
Communications	14,055.00	12,779.27	24,500.00
Fire Dept. Tanker TM 83-9			35,000.00
Police Dept. Cruiser TM 83-7			7,560.00
Highways, Streets & Bridges:			
Town Maintenance	131,940.64	124,140.25	140,000.00
Town Road Aid	1,655.41	1,655.41	1,647.43
Highway Subsidy	31,585.36	31,585.36	38,344.25
Sidewalk Maintenance	4,000.00	3,464.06	4,000.00
Street Lighting	12,500.00	11,837.27	12,500.00
Road Improvement Project TM 83-5			50,000.00
Sanitation:			
Solid Waste Disposal (Sanitary Landfill)	15,000.00	14,469.57	15,000.00
Health:			
Health Department (Visiting Nurse)	8,490.00	8,490.00	9,339.00
Hospitals & Ambulance (Rescue Squad)	10,080.00	10,046.98	10,810.00
Animal Control (Dog Officer)	500.00	1,185.58	1,200.00
Welfare:			
General Assistance	6,000.00	4,959.63	6,000.00
Old Age Assistance	6,000.00	2,995.41	6,000.00
Culture & Recreation:			
Library	5,000.00	5,000.00	6,500.00
Parks & Recreation (Athletic & H.Y.S.)	8,400.00	7,901.44	8,400.00
Patriotic Purposes	800.00	800.00	800.00
Conservation Commission	150.00		150.00
White Birch Community Center			500.00
Debt Service:			
Principal of Long-Term Bonds & Notes	42,000.00	42,000.00	58,180.00
Interest Expense—Long-Term Bonds & Notes	42,512.00	42,512.50	49,755.75
Interest Expense—Tax Anticipation Notes	9,000.00	22,420.69	9,000.00
Fiscal Charges on Debt—NHMBB		4,355.93	
Capital Outlay:			
Rescue Squad EKG Monitor TM 82-12	1,335.58	1,335.58	
Highway Truck TM 82-21	65,000.00	63,736.00	
Computer Review TM 82-84	5,000.00		
Proctor Bridge Lights TM 82-25	5,000.00		
Computer System TM 83-11			55,000.00
Operating Transfers Out:			
Municipal & District Court Expenses	29,564.65	31,027.73	37,019.56
Miscellaneous:			
Municipal Sewer Department	103,017.90	83,439.73	102,000.00

Insurance	49,225.00	47,379.72	49,000.00
Hydrant Rental	2,000.00	2,000.00	2,000.00
TOTAL Appropriations	\$828,880.40	\$798,040.59	\$973,188.99

	Est. Revenue 1982 (1982-83)	Actual Revenue 1982 (1982-83)	Est. Revenue 1983 (1983-84)
SOURCES OF REVENUE			
Taxes:			
Resident Taxes	\$ 17,000.00	\$ 16,180.00	\$ 17,000.00
National Bank Stock Taxes	1.25		
Yield Taxes	12,000.00	13,336.73	13,000.00
Interest & Penalties on Taxes	10,000.00	15,889.85	15,000.00
Intergovernmental Revenues:			
Meals & Rooms Tax	15,000.00	25,568.44	25,500.00
Interest & Dividends Tax	25,000.00	11,605.01	12,000.00
Savings Bank Tax	12,000.00	14,241.02	13,000.00
Highway Subsidy	31,585.36	32,679.06	38,344.25
Railroad Tax	13.54	.96	1.00
Town Road Aid	9,000.00	18,890.76	
State Aid Water Pollution Projects	40,000.00	40,192.00	39,255.00
Reimb. a/c State-Federal Forest Land	1,000.00	150.55	150.00
Other Reimbursements (Flood Control)		36,313.06	18,000.00
Business Profits Tax	67,000.00	45,954.81	46,000.00
30% MV Fee Increase		6,961.92	7,000.00
Federal Grants (Farm Land)		1,226.00	1,226.00
Licenses & Permits:			
Motor Vehicle Permit Fees	75,000.00	85,981.50	80,000.00
Dog Licenses	1,200.00	1,213.50	1,200.00
Business Licenses, Permits & Filing Fees	1,000.00	1,090.10	1,000.00
District Court (Fines & Forfeits)	30,000.00	39,262.18	40,000.00
Charges for Services:			
Income from Departments	1,400.00	3,738.81	1,500.00
Rent of Town Property		1.00	1.00
Sewer Dept. Share of Debt.	13,536.90		20,598.00
60% Straw Fund (Trust Fund Income)	9,000.00	12,873.23	12,500.00
Miscellaneous Revenues:			
Interest on Deposits	30,000.00	10,923.87	11,000.00
Sale of Town Property (Lumber, etc.)	4,000.00	536.04	12,500.00
Sale of Town Histories	1,000.00	1,000.00	1,000.00
Other (Reimbursements)	5,000.00	10,376.77	6,000.00
Other Financing Sources:			
Income from Water & Sewer Departments	103,017.00	101,206.40	102,000.00
Withdrawal from Capital Reserve	8,840.55	5,666.94	5,700.00
Revenue Sharing Fund	30,000.00	30,000.00	9,975.04
Trust Fund Rescue Account		1,335.58	
40% Straw Fund			32,500.00
TOTAL Revenues and Credits	\$552,594.60	\$584,396.09	\$582,950.29

COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES Fiscal Year Ending December 31, 1982

Title of Appropriation	Encumb. From 1981	1982 Appro.	Receipts	Total Amt. Available	Expend.	Encumb. To 1983	Unexpend.	Over- drafts	1983 Budget
General Government:									
Town Officers' Salary		17,000.00		17,000.00	14,499.23		2,500.77		18,000.00
Town Officers' Expenses	40.25	42,000.00		42,040.25	40,905.32		1,134.93		46,000.00
Election & Registration		2,000.00		2,000.00	1,770.04		229.96		2,000.00
General Government Buildings	1,631.16	16,000.00		17,631.16	18,289.04			657.88	19,000.00
Planning & Zoning		3,000.00		3,000.00	2,630.72		369.28		3,000.00
Legal Expenses & Damages	700.39	4,000.00		4,700.39	2,186.78		2,513.61		4,000.00
Advertising & Reg. Assoc.									
Property Tax Map		1,200.00		1,200.00	1,199.12		.88		1,200.00
N.H. Municipal Assoc.		647.14		647.14	647.14				725.00
Community Action Program		1,521.72		1,521.72	1,521.72				2,498.00
Public Safety:									
Police Department	146.30	102,800.00	2,455.00	105,401.30	106,570.61			1,169.31	107,660.00
Fire Department	60.63	28,750.00		28,810.63	26,171.76		2,638.87		28,750.00
Civil Defense		150.00		150.00	131.00		19.00		150.00
Communications		14,055.00		14,055.00	12,779.27		1,275.73		24,500.00
Highways, Streets & Bridges:									
Town Maintenance	1,571.43	131,940.64		133,512.07	124,140.25	5,500.00	3,871.82		140,000.00
Town Road Aid		1,655.41		1,655.41	1,655.41				1,647.43
Sidewalk Maintenance		4,000.00		4,000.00	3,464.06		535.94		4,000.00
Street Lighting		12,500.00		12,500.00	11,837.27			662.73	12,500.00
Highway Subsidy		31,585.36		31,585.36	31,585.36				38,344.25
Road Improvement Proj. TM 83									50,000.00
Health:									
Health Dept. (Visiting Nurse)		8,490.00		8,490.00	8,490.00				9,339.00
Hospitals & Amb. (Rescue)	232.99	10,080.00		10,312.99	10,046.98		266.01		10,810.00
Animal Control (Dog Officer)		500.00		500.00	1,185.58			685.58	1,200.00

APRIL 12, 1982
AUDITOR'S MANAGEMENT LETTER

LETTER OF COMMENTS AND RECOMMENDATIONS

I. Prior Year Recommendations

On February 23, 1981, we issued our letter of comments and recommendations in connection with last year's examination of the financial statements of the Town. Although, as previously mentioned, some positive steps were noted this year, we feel it necessary to further emphasize the needs in some areas.

A. Need for Management Assistance and Accounting Personnel

At present, the financial records of the Town are being maintained by a full-time bookkeeper with a part-time assistant. The management of the Town's operations is performed by a part-time Board of Selectmen. Due to the increased complexity of municipal operations during the past several years, we feel that the Town can no longer operate efficiently under the present system. We again recommend that the Town consider the position of Administrative Assistant to the Selectmen and suggest that the position be filled with an experienced accountant. Due to the size of the present staff, many of the functions we consider important are not being adequately performed. These include preparation of uniform interim financial statements, development of accounting and billing policies, and modernizing the accounting system, including the development of a general ledger and encumbrance-type reporting system.

We are pleased to note that the Town appointed a committee, as a result of its 1982 Town meeting, to study the needs of such a position. We believe this position is particularly important for sound fiscal management, and strongly urge the committee's consideration.

B. Development of Accounting Procedures Manual

Presently, the functioning of key accounting and operational controls is dependent upon the knowledge of one employee and the Selectmen. The absence or termination of the individual(s) will cause a disruption of the continuity necessary to ensure the maintenance of the financial records.

We again recommend the Town consider developing an accounting procedures manual. Such a manual can be used to set forth job descriptions and lines of authority and supervision for all departments, as well as report formats, account codes and descriptions, and similar descriptive materials. The benefits of the manual include providing documentation of the entire financial operations of the Town in one location, thereby facilitating an understanding of those operations by all members of management and providing detailed guidelines to all personnel involved in financial activities. The training of new personnel would also be facilitated.

C. Budgeting for Town Funds

As indicated in Note 1D to the financial statements, the Town does not adopt a formal budget for the Water Department or the Tucker Free Library, as required by generally accepted accounting principles. We recommend that annual operating budgets be established for these funds, utilizing the same format as other funds of the Town.

D. Trust Funds

During 1980, the Town Trustees established a common trust fund for the purpose of facilitating investments and obtaining more reasonable income. Although this action was taken to benefit the Town, not all State Statutes governing the administration of common trust funds were complied with. Last year we recommended that the Trustees review those changes with the Office of the Attorney General, Charitable Trust Division, in order to assure compliance with the Statutes. This year the financial statements of the Town Trust Funds have been audited and a separate report has been issued, dated March 31, 1982, including comments and recommendations addressing these issues.

II. General Ledger Accounting System

The financial systems of the Town are basically cash receipt and disbursement ledgers. While reports may be produced from the present system to capture the detail cash transactions of the Town, we feel there is a need to generate more meaningful financial data. We recommend that the Town adopt a comprehensive general ledger accounting system. An accounting system is much more than a set of books and records. It encompasses a structure of source documents, journals, ledgers, procedures and controls involving recording, summarizing, and analyzing the financial activity of the Town. The adoption of a modern accounting system, whether it be generated manually or by electronic data processing, could in itself resolve the areas where internal control is inadequate, as well as enable users of financial information, both internal and external, better access to data. Other benefits of developing a general ledger system for all funds of the Town include the following:

- A. A general ledger reporting system will provide monthly financial reports which will assist Town management in monitoring the financial condition and operating results on a current basis.
- B. Through the use of a general ledger, additional controls could be established over non-cash transactions, such as journal entries, capital project transactions, encumbrances, accounts receivable and payables. A general ledger establishes control over subsidiary accounting records and provides a means for periodic reconciliation to ensure that the daily recorded transactions are properly summarized.
- C. A general ledger provides a means for the Town to prepare periodic comparative reports of revenues, expenditures and financial condition. These reports are particularly useful as a means of reporting on the stewardship role of Town officials to their constituency and of meeting the growing demands of the investment community for financial disclosure.
- D. A general ledger would enable the Town to record adjustments resulting from audits of its financial records. Thus, Town management would be able to address inquiries regarding results of the audit and have a formal record that all audit adjustments have been recorded.

III. Water Department Fund

A. Internal Controls

At present, the functions of billing and collection of water rents is handled by the same individual. This lack of separation of duties is a weakness in internal accounting controls. We suggest that management consider the possibility of having the water rents collected by the tax collector. Although this is not required by Statute, we feel this would promote efficiency in handling the collections and would eliminate the control deficiencies mentioned above.

B. Collection Procedures

Our analysis of water rents due at December 31, 1981, revealed that many individuals' bills are several years in arrears, some of which are five or six years old, amounting to several thousands of dollars. Although we were advised that all old bills should be collectible, no serious contacts or follow-up billings have been made in an attempt to collect the arrears. In addition, the department's shut-off policy has not been enforced. We recommend that the Water Commissioners institute aggressive collection policies to insure that these past due accounts are collected. We also noted that no interest is being charged on overdue water rents. We suggest that the Commissioners consider charging interest on past due accounts at a rate commensurate with that charged to past due property taxes or sewer rents.

Killion, Plodzik & Sanderson

TOWN OF HENNIKER TRUST FUNDS

AUDITORS' COMMENTS AND RECOMMENDATIONS

Management of Common Trust Funds

The Trustees invested \$647,548 with E. F. Hutton & Company, Inc. in November 1980 for the purpose of obtaining greater earnings on investments. The pooling of individual trust funds for investment purposes into a so called "common trust fund" has the accompanying effect of making the accounting for individual trust funds more detailed. This comes about largely because the trust principal is no longer static when invested in securities which have different values at dates of purchase and of sale, and because it is necessary to allocate the combined results of operation of the common trust fund among the individual trust funds. It is also necessary to segregate transactions affecting principal from those affecting income. The distinction between these two types of transactions is a vital part of trust accounting and should be thoroughly understood. Some of the more common principal and income transactions are as follows:

Principal Transactions

1. Purchases and sales of investment securities, including any gains or losses on sales.
2. Capital gain dividends.
3. Stock dividends.

Income Transactions

1. Interest and dividend income received on investments.

In our last year's management letter we suggested that the Trustees review the status of the Trust funds, as a result of the investment changes, with the Attorney's General Office, Charitable Trust Division, in order to insure compliance with the state statutes providing for the administration of common trust funds. The trust fund records for 1981 were not maintained in accordance with the prescribed accounting system in that the participating individual trust funds did not reflect appropriate bookkeeping entries to record the investment activity of the funds on a routine basis. In addition, the financial reports filed with the State of New Hampshire for 1981 reflect the investments at market value instead of book value, contrary to State requirements.

Accounting for common trust funds is cumbersome and time consuming and requires a certain degree of bookkeeping knowledge. We believe that the present Board of Trustees should consider the hiring of a qualified bookkeeper for maintaining the necessary cash records and for the preparation of the annual State Reports of Trust Funds (MS-9 and MS-10) in accordance with the requirements of the State of New Hampshire.

Expenses of Trustees

The income obtained from the investment of funds with E. F. Hutton was net of any fees incurred. The laws relating to trust funds stipulate that the expenses of the trustees "shall be charged as incidental town charges" and "all of said trustees shall receive their actual expenses to be paid by the Town".

Our findings, as a result of the examination, would indicate that the deduction of brokerage fees from the investment income of the trust funds is contrary to the State Statutes. The expenses in connection with the administration of trust funds should be budgeted and approved by the Town Meeting.

Killion, Plodzik & Sanderson

MEMORANDUM OF AMOUNTS OF MONEY RAISED AND/OR APPROPRIATED

AT ANNUAL TOWN MEETING 1982

Article	Purpose	Amount
3	Town Charges	\$193,517.14
4	Repair of Highways & Bridges; repair or purchase of machinery (\$31,585.36) from Highway Subsidy; (\$131,940.64) for highway expenses	163,526.00
5	Police Department	102,800.00
6	Fire Department	28,750.00
7	Henniker District Court	29,564.65
8	Class V Roads	1,655.41
9	Sanitary Landfill	15,000.00
10	Sidewalk Maintenance	4,000.00
11	Henniker Rescue Squad	10,080.00
13	Tucker Free Library	5,000.00
15	Henniker Athletic & Recreation Programs	6,900.00
16	Henniker Youth Services	1,500.00
17	Community Action Program	1,521.72
18	Property Tax Map	1,200.00
19	Wastewater Treatment Plant (by sewer assessments)	103,017.90
21,22	Highway Department Truck (replacement)	
	\$30,000.00 from Revenue Sharing Fund	65,000.00
24	Computer System (exploration and experimentation)	5,000.00
25	Lighting: Edna Dean Proctor bridge (from that trust fund)	5,000.00
TOTAL		<u>\$743,032.82</u>

A true record of all amounts of money raised and/or appropriated at Town Meeting, March 10, 1982.

Attest: Janet M. Murdough,
Town Clerk

RECORD OF AFFIRMATIVE VOTES

AT ANNUAL TOWN MEETING 1982

MARCH 10, 1982

Article 2 VOTED, that the Town accept the report of Town Officers, Library Trustees, Trustees of Trust Funds and other committees.

Article 3 VOTED, that the Town raise and appropriate the sum of One Hundred Ninety-three thousand, five hundred and seventeen dollars and fourteen cents to defray Town Charges for the ensuing year, divided as follows:

Town Officers Salaries	\$17,000.00
Town Officers Expenses	42,000.00
Elections and Registrations	2,000.00
General Government Buildings	16,000.00
Insurance	49,225.00
Planning and Zoning	3,000.00
Civil Defense	150.00
Conservation Commission	150.00
Dog Officer	500.00
Visiting Nurse Association	8,490.00
Street Lighting	12,500.00
Memorial Day	800.00
Hydrant Rental	2,000.00
Damages & Legal Expenses	4,000.00
N.H. Municipal Association	647.14
Interest on Tax Anticipation Notes	9,000.00
General Assistance	6,000.00
Old Age Assistance	6,000.00
Communications	14,055.00

and that the Town Officers be paid at the following rates: Ballot Clerks, Fence Viewers, Health Officer, Selectmen, Supervisors of Checklist, Surveyors of Wood and Lumber, and Moderator at \$4.00 per hour; Treasurer at \$1,500.00 per year; Tax Collector, Sewer and Water Assessments Collector at an annual salary of \$6,500.00 and Town Clerk at \$2,000.00 per year; and that the funds appropriated for the Henniker Athletic & Recreational Programs be earmarked for the support of summer swimming, Peewee League Baseball and other Henniker Children's Town Teams and that payments be made through the Selectmen of Henniker and by the Town Treasurer.

Article 4 VOTED, that the Town raise and appropriate the sum of One hundred sixty three thousand five hundred and twenty six dollars and no cents (\$163,526.00) for the repair of highways and bridges and repair or purchase of machinery: that Thirty one thousand five hundred and eighty five dollars and thirty six cents (\$31,585.36) come from the Highway Subsidy Fund and that One hundred thirty one thousand nine hundred and forty dollars and sixty four cents (\$131,940.64) be for highway expenses.

Article 5 VOTED that the Town raise and appropriate the sum of One hundred two thousand eight hundred dollars and no cents (\$102,800.00) for the maintenance of the Police Department.

Article 6 VOTED that the Town raise and appropriate the sum of Twenty eight thousand seven hundred fifty dollars and no cents (\$28,750.00) for the maintenance of the Fire Department.

Article 7 VOTED that the Town raise and appropriate the sum of Twenty nine thousand five hundred sixty four dollars and sixty five cents (\$29,564.65) for the maintenance of the Henniker District Court.

Article 8 VOTED that the Town raise and appropriate the sum of One thousand six hundred fifty five dollars and forty one cents (\$1,655.41) for State Aid Construction of Class V Roads.

Article 9 VOTED that the Town raise and appropriate the sum of Fifteen thousand dollars and no cents (\$15,000.00) for the maintenance of the Sanitary Landfill.

Article 10 VOTED that the Town raise and appropriate the sum of Four thousand dollars and no cents (\$4,000.00) for sidewalk maintenance.

Article 11 VOTED that the Town raise and appropriate the sum of Ten thousand eighty dollars and no cents (\$10,080.00) for the maintenance of the Rescue Squad.

Article 12 VOTED that the Town authorize the withdrawal from the Ambulance Fund all remaining funds for the purchase of an EKG Monitoring Device for the Rescue Squad, thus closing out said fund.

Article 13 VOTED that the Town raise and appropriate the sum of five thousand dollars and no cents (\$5,000.00) for the support of the Tucker Free Library for the year 1982.

Article 14 VOTED that the Town authorize the Selectmen to borrow any money in anticipation of Taxes.

Article 15 VOTED that the Town raise and appropriate the sum of Six thousand nine hundred dollars and no cents (\$6,900.00) for the support of the Henniker Athletic and Recreation Programs.

Article 16 VOTED that the Town raise and appropriate the sum of Fifteen thousand dollars and no cents (\$1,500.00) for the support of the Henniker Athletic and Recreation Programs.

Article 17 VOTED that the Town raise and appropriate the sum of One thousand five hundred twenty one dollars and seventy two cents (\$1,521.72) for the support of the Community Action Program.

Article 18 VOTED that the Town raise and appropriate the sum of One thousand two hundred dollars and no cents (\$1,200.00) for the continuing work on the Property Tax Map.

Article 19 VOTED that the Town raise and appropriate the sum of One hundred three thousand seventeen dollars and ninety cents (\$103,017.90) for the operating expenses of the Wastewater Treatment Plant. This sum is to be funded by sewer assessments.

Article 20 VOTED that the Town authorize the Board of Selectmen to apply for, accept and expend, without further action by the town meeting, money from the state, federal or another governmental unit or a private source which becomes available during the fiscal year in accordance with procedures set forth in RSA 31:95-b.

Article 21 VOTED that the Town raise and appropriate the sum of Sixty-five thousand dollars and no cents (\$65,000.00) for the replacement of the Highway Department Truck.

Article 22 VOTED that the Town authorize the withdrawal from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972 for use as set-offs against budget appropriations for the following priority purpose and in the amount indicated or take any other action hereon:

APPROPRIATION HIGHWAY TRUCK AMOUNT \$30,000.00

Article 23 VOTED that the Town authorize the Selectmen to sell by sealed bid or public auction any lands which become available through purchase at tax sale, and (as amended) that the Selectmen consult with the Planning Board and any other pertinent departments before offering any land for sale.

Article 24 VOTED that the Town raise and appropriate the sum of Five thousand dollars and no cents (\$5,000.00) for the exploration and experimentation with a computer system for the Town.

Article 25 VOTED that the Town replace or repair the current lighting on the Edna Dean Proctor (bridge) to maintain (the) aesthetic appearance and that funds come from (Edna Dean Proctor) trust funds. (\$5,000.00)

Article 26 VOTED that the Town authorize the Selectmen to appoint a seven person committee to review and make recommendations on the possible need for a Town Manager position for Henniker.

Article 27 VOTED that the Town authorize the Tax Collector to appoint a Deputy Tax Collector with the approval of the Selectmen, who shall be sworn, have the powers of collectors, and may be removed at the pleasure of the collector in accordance with RSA 41:38.

Article 28 VOTED (1) that a letter be sent to the President of the United States and our Congressman and United States Senators as follows: "The citizens of Henniker, New Hampshire in Town Meeting assembled are opposed to the reductions in essential federal revenues that are being proposed that benefit property taxpayers, school children, and the elderly in Henniker."

VOTED (2) that the Town Treasurer be present at Town Meeting each year just as our Selectmen and Town Clerk are, to aid us in answering our financial questions.

A true record of Affirmative votes cast at the annual town meeting held March 10, 1982.

Attest: *Janet M. Murdough*
Town Clerk

TOWN VALUATION FOR THE YEAR 1982

Land	\$ 7,261,805.00
Buildings	23,332,500.00
Public Utilities, Electric	832,673.00
House Trailers, Mobile Homes & Travel Trailers	500,300.00
Total Valuation before exemptions allowed	31,927,278.00
Elderly Exemption	120,000.00
Solar and/or Windpower Exemption	22,050.00
School Dining Room, Dormitory & Kitchen Exemption	150,000.00
Water and Air Pollution Control Exemptions	35,500.00
Total Exemptions allowed	327,550.00
Net Valuation on which tax rate is computed	\$31,599,728.00

1982 Tax Rate \$43.60 per thousand at 51% equalized valuation.

SCHEDULE OF TOWN PROPERTY

Town Hall and Land	\$ 12,500.00
Knights of Pythias Hall	24,000.00
Library and Land	94,000.00
Furniture and Equipment	35,000.00
Fire Department, Land and Buildings	33,000.00
Equipment	33,000.00
Highway Dept. Land, Equip. & Buildings	88,000.00
Police Department, Equipment	4,500.00
Water Supply	200,000.00
Schools, Land and Equipment	425,000.00
Wastewater Treatment Facilities	3,000,000.00
Parks, Commons and Playgrounds	10,000.00
Arthur Hall, Land No. 658	1,000.00
Hardy Place, No. 50	800.00
Preston Lot, No. 48	800.00
Lawson, Smith, Land No. 660	800.00
Childs Lot, No. 402	200.00
School District, Lot. No. 241A	200.00
Naughton, Lot No. 483	6,400.00
Rescue Squad Land & Building	38,000.00
Edward Waters, Land No. 735	840.00
Nils G. Anderson, No. 654G	1,500.00
Richard Vincent, No. 721C	1,000.00
	\$4,010,540.00

SUMMARY OF TAX SALES ACCOUNTS

Fiscal Year Ended December 31, 1982

— DR. —

— Tax Sales on Account of Levies Of—

	1981	1980	1979	Previous Years
Balance of Unredeemed Taxes - Beginning Fiscal Year*	\$.00	\$64,223.42	\$27,358.26	\$288.30
Taxes Sold to Town During Current Fiscal Year**	107,009.54	.00	.00	.00
Interest Collected After Sale	1539.69	4,563.78	7,211.22	.00
Redemption Costs	7.85	104.33	127.72	.00
Overpayment	40.00			
TOTAL DEBITS	\$108,597.08	\$68,891.53	\$34,697.20	\$288.30

— CR. —

Remittances to Treasurer During Year:

Redemptions	\$28,817.53	\$25,355.09	\$26,928.87	\$.00
Interest & Costs After Sale	1,547.54	4,668.11	7,338.94	.00
Abatements During Year	206.42	.00	.00	.00
Deeded To Town During Year	.00	.00	.00	.00
Unredeemed Taxes-				
End of Fiscal Year	78,025.59	38,868.33	429.39	288.30
Unremitted Cash	.00	.00	.00	.00
TOTAL CREDITS	\$108,597.08	\$68,891.53	\$34,697.20	\$288.30

Respectfully submitted,
Janet Murdough,
Tax Collector

TAX COLLECTORS REPORT

Fiscal Year Ended December 31, 1982

—DR.—

—Levies Of:—

	1982	1981	Prior
UNCOLLECTED TAXES - Beginning of Fiscal Year (2)			
Property Taxes		\$198,968.11	\$ 709.08
Resident Taxes		3,060.00	160.00
Land Use Change Taxes		—0—	—0—
Yield Taxes		10,130.24	1,462.70
Sewer Rents		12,600.00	—0—
TAXES COMMITTED TO COLLECTOR			
Property Taxes	\$1,400,787.27	—0—	—0—
Resident Taxes	18,350.00	—0—	—0—
National Bank Stock Taxes	—0—	—0—	—0—
Land Use Change Taxes	—0—	—0—	—0—
Yield Taxes	13,131.60	—0—	—0—
Sewer Rents	103,082.60	—0—	—0—
ADDED TAXES			
Property Taxes	—0—	—0—	—0—
Resident Taxes	—0—	120.00	—0—
	—0—	—0—	—0—
OVER PAYMENTS			
a/c Property Taxes	10.09	—0—	—0—
a/c Resident Taxes	10.00	10.00	—0—
INTEREST COLLECTED ON DELINQUENT			
PROPERTY TAXES	1,806.40	13,775.90	74.55
PENALTIES COLLECTED ON			
RESIDENT TAXES	52.00	179.00	2.00
TOTAL DEBITS	\$1,537,229.96	\$238,843.25	\$2,408.33

—CR.—

REMITTANCES TO TREASURER DURING FISCAL YEAR (1)

Property Taxes	\$1,110,221.21	\$197,942.01	\$ 387.16
Resident Taxes	14,380.00	1,780.00	20.00
Yield Taxes	8,403.65	4,868.52	64.56
Sewer Rents	88,606.40	12,600.00	—0—
Land Use Change Taxes	—0—	—0—	—0—
Interest Collected During Year	1,806.40	13,775.90	74.55
Penalties on Resident Taxes	52.00	179.00	2.00
Discounts Allowed	—0—	—0—	—0—

ABATEMENTS MADE DURING YEAR

Property Taxes	212.01	—0—	—0—
Resident Taxes	1,030.00	1,210.00	140.00
Yield Taxes	—0—	1,256.40	—0—
Sewer Rents	153.60	—0—	—0—

UNCOLLECTED TAXES - End of Fiscal Year

(As Per Collector's List)

Property Taxes	290,364.14	1,026.10	321.92
Resident Taxes	2,950.00	200.00	—0—
Sewer Rents	14,322.60	—0—	—0—
Yield Taxes	4,727.95	4,005.32	1,398.14

TOTAL CREDITS	\$1,537,229.96	\$238,843.25	\$2,408.33
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*Respectfully submitted,
Janet Murdough,
Tax Collector*

TOWN CLERK'S REPORT

Automobile Permits	\$85,981.50
Dog Licenses	1,213.50
UCC Filings	428.00
Miscellaneous	662.10

Total	\$88,285.10
Total Remitted To Treasurer	\$88,285.10

*Respectfully submitted,
Janet M. Murdough
Town Clerk*

TOWN TREASURER'S REPORT

GENERAL FUND

Received from J. Murdough, Town Clerk:

Motor Vehicle Permits	\$ 85,981.50
Dog Licenses & Penalties	1,213.50
UCC-1 Filing Fees	428.00
Misc.	662.10

TOTAL Received from Town Clerk	\$ 88,285.10
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Received from J. Murdough, Tax Collector:

1982 Property Tax	1,110,221.21
1981 Property Tax	197,942.01
1980 Property Tax	387.16
1982 Yield Tax	8,403.65
1981 Yield Tax	4,868.52
1980 Yield Tax	64.56
Interest, Property & Yield Tax	14,369.52
1982 Resident Tax	14,380.00
1981 Resident Tax	1,780.00
1980 Resident Tax	20.00
Resident Tax Penalties	233.00
Tax Sales Redeemed (Plus int. & costs)	94,896.18

TOTAL Received from Tax Collector	\$1,447,565.81
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Received from Selectmen:

Henniker District Court	\$ 39,262.18
Police Services	
Parking	615.13
Insurance Reports	451.00
Pistol Permits	150.00
Towing	2,455.00
Henniker High School (Reimbursement)	117.00
Mr. Gee's (Reimbursement)	232.00

Highway Dept.

T.R.A. (Town Road Aid)	18,890.76
Sale of Gas	845.72
Town of Warner (Plowing)	750.00
Park Fund (Reimbursement)	212.00
Sale of Truck Body	100.00
Pike Industries (Reimbursement)	63.09

Received from State

Bank Tax	14,241.02
Interest & Dividends Tax	11,605.01
Highway Subsidy	32,679.06

Flood Control Lands	36,313.06
Federal Forest Lands	150.55
Business Profits Tax	45,954.81
Water Pollution & Supply	40,192.00
Rooms & Meals	25,568.44
Railroad Tax	.96
Federal Farm Lands	1,226.00
Motor Vehicle 30 % Fee Increase	6,961.92
Received from Trustees of Trust Funds	
James Straw Fund 40 %	12,524.96
Ida M. Badger	232.63
Frank J. Constantine	66.78
George Noyes	48.86
Town Land Sale Fund	5,666.94
Rescue Squad	1,335.58
Wastewater Treatment Bond Repayment to Town	62,757.93
Revenue Sharing	30,000.00
Historical Society	1,000.00
Timber Surety	1,429.00
Current Use	18.00
Landfill	268.00
Planning & Zoning	227.54
Tucker Library Insurance (Reimbursement)	182.14
Henniker District Court Insurance (Reimb.)	1,532.34
Town Poor (Reimbursement)	623.86
N.H. Municipal Association (Refund)	958.07
Insurance Proceeds & Refunds	1,613.23
Road Bonds	1,500.00
Loan, Anticipation of Taxes	350,000.00
Interest from Banks	10,923.87
Misc.	309.50
TOTAL Received from Selectmen	<hr/> \$ 762,255.94
TOTAL RECEIPTS 1982	\$2,298,106.85
Balance on Hand 1/1/82	207,429.45
TOTAL RECEIPTS	\$2,505,536.30
TOTAL Selectman Orders Paid	<hr/> -2,288,781.86
Balance on Hand 12/31/82	<hr/> \$216,754.44

Respectfully, *William J. McIver*
Treasurer

INVESTED FUNDS

AS OF DECEMBER 31, 1982

JAMES R. STRAW 60% FUND

Valley Bank #57671

Balance January 1, 1982	\$ 8,863.42
Interest Earned	475.36
	<hr/>
Balance December 31, 1982	\$ 9,338.78

FRANK J. CONSTANTINE FUND

Valley Bank #57668

Balance January 1, 1982	\$ 176.62
Interest Earned	9.49
	<hr/>
Balance December 31, 1982	\$ 186.11

REVENUE SHARING

Valley Bank #27203

Balance January 1, 1982	\$15,161.41
Interest Received	1,476.14
Federal Grants	25,497.00
	<hr/>
Expended During Year	-30,000.00
	<hr/>
Balance on Hand December 31, 1982	\$12,134.55

SUMMARY

Balance in Savings Accounts:

Revenue Sharing	\$ 12,134.55
Straw Fund 60%	9,338.78
Constantine Fund	186.11
	<hr/>

TOTAL in Savings Accounts

\$ 21,659.44

Balance in Operating Accounts:

General Fund	\$216,754.44
Wastewater Treatment Account	76,776.99
	<hr/>

TOTAL in Operating Accounts

\$293,531.43

TOTAL On Hand December 31, 1982

\$315,190.87

WASTEWATER TREATMENT ACCOUNT

Balance on Hand January 1, 1982	\$ 29,733.09
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Received from Tax Collector:	
Sewer Rents	101,206.40
Interest	1,264.57
TOTAL Received from Tax Collector	<u>\$102,470.97</u>

Received from Selectmen:	
Hook-up Fees	\$ 300.00
Holmes Transfer-Overpayment	16.44
N.E.C.-Reimburse Costs for oil spill expenses	397.76
TOTAL Received from Selectmen	<u>\$ 714.20</u>

Bank Interest	3,875.12
Loan - N.H. Municipal Bond Bank	86,180.00

TOTAL RECEIPTS	222,973.38
TOTAL PAYMENTS	146,196.39
Balance on Hand December 31, 1982	<u>\$ 76,776.99</u>

Respectfully, *William J. McIver*
Treasurer

COGSWELL SPRINGS WATER WORKS REPORT OF THE TREASURER FOR 1982

Cash on Hand January 1, 1982	\$ 652.46
Received from C.W. Edmunds	
Water Rents	59,541.53
Hydrant Rentals	2,000.00
Hydrant Damage (reimbursement)	1,333.00
Hydrant Extensions	150.00
Transfers from Savings	2,500.00
TOTAL Receipts	<u>\$66,176.99</u>
Total Orders Paid	\$47,817.32
Bank Charges	17.24
TOTAL Disbursements	<u>\$47,834.56</u>
Balance on Hand December 31, 1982	<u><u>18,342.43</u></u>

Summary of Savings Accounts:	
Valley Bank	
Beginning Balance January 1, 1982	\$ 45,859.66
Transfers to Checking	-2,500.00
Interest Earned	2,445.46
ENDING Balance December 31, 1982	<u>\$ 45,805.12</u>

Respectfully, *William J. McIver*
Treasurer

STATEMENT OF REVENUES AND EXPENDITURES

HENNIKER DISTRICT COURT

Period January 1, 1982 to December 31, 1982

Balance on Hand December 31, 1981		\$ 5,963.75
Receipts During Period		
Fines/Forfeitures	104,011.30	
Penalty Assessments	10,518.25	
Fees	1,663.50	
Restitution	2,406.25	
Bail	1,610.50	
Partial Payments (Fines)	951.93	
Other	171.70	
TOTAL RECEIPTS		\$121,333.43
TOTAL RECEIPTS Available		\$127,297.18

Expenditures During Period		
Division of Motor Vehicles	58,080.40	
Treasurer Penalty Assessment	9,467.75	
Fish and Game	584.00	
Town/City	39,242.18	
Witness Fees	3,411.34	
Operating Expenses	4,542.09	
Restitution	2,306.35	
● Postage/Supplies	1,014.00	
● Telephone	405.77	
● Other (Bail)	1,610.50	
TOTAL EXPENDITURES	\$120,664.38	
		\$120,664.38

Ending Balance December 31, 1982	\$ 6,632.80
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CASE COUNT:

Total number of criminal/motor vehicle cases entered	3,061
Total number of juvenile petitions entered	27
Total number of civil cases entered	138
TOTAL all cases	3,226

COGSWELL SPRING WATER WORKS

FINANCIAL REPORT OF WATER COMMISSIONERS 1982

Receipts:

Bal. on hand in Valley Bank Checking Account 12/31/81	\$ 652.46
Water Rents Collected	\$59,541.53
Extension	150.00
Hydrant Rental	2,000.00
Hydrant Damage (from Ins. Co.)	1,333.00
Transfer from Savings Account	2,500.00

66,176.99

Expenses:

Charles E. Damour, Salary & labor	2,880.17
Donat A. Damour, Salary & labor	1,184.91
Clarence W. Edmunds, Salary	653.10
William McIver, Treasurer Salary	256.57
Hattie M. Edmunds, Secretary	279.90
State Treasurer, Social Security	847.15
State Treasurer, Licenses	10.00
Public Service Co.	12,507.16
State of N.H. Water Supply Lab.	171.00
Henniker Crushed Stone Inc., Gravel	345.13
Loence, Well payment	4,587.00
Hartford National Bank, New Well Bond Prin. & Int.	11,006.25
E. J. Prescott Inc.	1,871.01
Continental Telephone	147.40
Shoestring Press, Stationery	183.85
Matthew Bowen, Labor	802.37
Tom Mansur, Painting Hydrants	146.80
Edmunds Dept. Store Inc., Supplies & 2 Mailings	853.46
Bank Charge, checks	17.24
U.S. Postmaster, Certified letters	72.85
Doug Sanborn, labor	10.00
Robert Gould, labor	30.00
Calibrated Charts Inc.	80.04
Roger St. Lawrence, labor	14.00
The Messenger, Adv. Water Notice	12.00
Contoocook Valley Advertiser, Water Notice	13.00
Steven Connor, Labor & Equipment	5,087.50
Barrett Paving	279.58
Bernard Phelps Paving	930.00
Ti Sales, hydrant & supplies	2,009.12
Merrimack County Telephone, laying wires	546.00

Total Payments 47,834.56

Balance in Valley Bank
checking account 18,342.43

\$66,176.99

Clarence W. Edmunds
Collector and Commissioner

STATEMENT OF PAYMENTS

TOWN OFFICERS SALARIES

Janet M. Murdough	\$ 8,499.92
David P. Currier	1,264.00
Cecil H. Wright, Sr.	460.00
Elizabeth F. Gilbert	94.00
Susan J. Gardner	275.00
Tony E. Fowler	160.00
William J. McIver	1,500.00
Bonnie Lader	87.50
Christine Douglas	1,144.50
Tedd Evans	104.00
Share S.S.	910.31

TOTAL EXPENSES	\$ 14,499.23
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TOWN OFFICERS EXPENSES

Elsie E. Sanborn	\$ 11,169.60
Marian Hannigan	\$3,360.00
Share S.S.	973.53
Share Retirement	307.72
Trustee Norman Parmenter	200.00
Trustee J. P. Chase	200.00
Trustee Clarence Fitch	200.00
Trust Fund Expenses	3,658.00
Selectmens Expenses	29.40
Postage	2,188.85
Office Supplies & Equipment	1,880.31
Town Report & Printing	3,541.00
Advertising	153.04
Assessor	3,024.00
Dues & Fees	22.00
Telephone	978.76
Registry of Deeds	230.00
Town Clerk/Tax Collector Expenses	771.01
Repairs to Equipment	126.78
Auditors	6,371.85
Contract Services for Billing	1,305.00
Misc.	214.47

TOTAL EXPENSES	\$ 40,905.32
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ELECTION AND REGISTRATION

Francis Brown	\$ 436.00
William Damour	100.00
Anne M. Gould	218.00
Fred R. LaBar, Jr.	102.00
Alice Norton	398.00
Share S.S.	84.02
Advertising	61.00
Registration	74.66
Postage	20.00
Clerical Expense	130.00

Misc.	118.86
Supplies	27.50

TOTAL EXPENSES	\$ 1,770.04
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HENNIKER DISTRICT COURT

Jeanette English	\$ 11,940.00
Dianne P. Durr	1,818.00
Robert W. Sterling	14,925.00
Frederick T. Greenhalge	157.00
Walter C. Sterling	150.00
Brackett L. Scheffy	90.00
Share S.S.	1,947.73

TOTAL EXPENSES	\$ 31,027.73
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TOWN HALL AND OTHER TOWN BUILDINGS

Public Service	\$ 2,303.81
Ayer & Goss	8,057.98
Water	225.00
Repairs	3,669.19
Cleaning Supplies	70.76
Misc.	305.06
Paint & Painting	2,315.47
Hope S. MacDonald	400.00
Paula A. Morse	757.50
Stephanie Murdough	100.00
Share S.S.	84.27

TOTAL EXPENSES	\$ 18,289.04
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PLANNING AND ZONING

Advertising	\$ 159.12
Supplies	29.66
Postage	205.73
Registry of Deeds	61.71
Legal	2,162.50
Misc.	12.00

TOTAL EXPENSES	\$ 2,630.72
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POLICE DEPARTMENT

Thomas W. Hassler - Chief	\$ 23,431.68
Donald L. Chagnon	20,424.96
Philip J. English	18,210.27
John W. Hannigan, Jr.	17,211.26
Raymond S. Dias	402.50
Charles R. Hogg	889.44
John D. Paul, Jr.	1,061.02
Jeanette English - Clerk	1,905.36
Share S.S.	285.31
Share Retirement	11,257.84
Gas	4,931.36

Parts & Repairs	1,574.78
Equipment Expense	638.00
Telephone	763.99
Radio	71.50
Printing	68.45
Supplies	69.08
Misc.	317.45
TOW	2,273.00
Line Painting	388.33
Uniforms	275.08
Communication Repairs	119.95
TOTAL EXPENSES	\$106,570.61

FIRE DEPARTMENT

Roland B. Aucoin	250.75
E. Benjamin Ayer	464.50
Donald Blanchard	481.50
Fred Brunnhoelzl, III	94.25
Reginald Cleveland	112.25
James Connor	80.75
Marshall Connor	294.00
Patrick Connor	285.50
Steven Connor	165.50
Stephen Burritt	242.25
Charles Damour	269.75
Donat Damour	28.25
Ernest Damour	334.50
Louis Damour	150.75
Michael Damour	154.00
Mark Davison	301.50
James R. Fitch	294.50
Richard French, Jr.	32.75
Raymond J. Gilbert	385.75
Peter Gilbert	178.00
Donald Goss, Sr.	177.50
Donald Goss, Jr.	85.25
Robert Gould	17.50
Kenneth Jaeger	40.75
Thomas Mansur	526.50
Phillip Marsland	258.00
William McGraw	164.50
Wilton McKean	129.75
Alan Michie	69.75
Stuart Michie	117.50
Rodney Patenaude	105.50
Joseph Rambone	246.50
Stephen St. Lawrence	318.50

Bernard Walker, Jr.	73.50
Communications	2,982.07
Equipment Repairs	613.49
Equipment Purchase	7,983.35
Supplies	5,117.83
Misc.	66.00
Gas	719.94
Telephone	236.38
Training	176.60
Engineers Expenses Raymond Gilbert	125.00
Engineers Expenses E. Benjamin Ayer	350.00
Engineers Expenses Donald Blanchard	225.00
Lee A. Wilson	20.75
Cecil Wright, Sr.	146.00
Share S.S.	469.91
Share Retirement	7.44

TOTAL EXPENSES	\$ 26,171.76
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INSURANCE

Blue Cross-Blue Shield	\$ 12,829.35
NH Unemployment Compensation Trust	1,158.38
Davis & Towle	25,414.00
NHMA Workman's Compensation	7,924.99
Aetna Life	53.00

TOTAL EXPENSE	\$ 47,379.72
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HENNIKER RESCUE SQUAD

Electricity	\$ 679.48
Telephone	357.30
Supplies	3,262.44
Training	887.50
Building Repairs	289.00
Communications	303.32
Equipment Maint. & Repairs	1,027.76
Gas/Oil	3,235.30
N. E. College	4.88

TOTAL EXPENSES	\$ 10,046.98
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SANITARY LANDFILL

Robert W. Gould	2,056.37
Douglas B. Sanborn	1,130.26
Edward Spakoski	1,215.00
Francis Taylor	791.25
Gerald MacDonald	217.50
Clifford Durgin	78.75
John Ryan, Jr.	3,217.50

Share S.S.	583.52
Share Retirement	83.97
Heat	1,311.23
Telephone	175.50
Public Service	248.72
Bennett Rent	2,785.00
Spakoski & McComish, expenses	575.00

TOTAL EXPENSE	\$ 14,469.57
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TOWN ROAD AID

John Brown	\$ 2,482.00
Robert W. Gould	1,793.54
Douglas Sanborn	1,870.82
James Roy	1,593.90
Lester Durgin	4,890.00
Curtis Rowe	2,870.00
Durgin Trucking	3,420.00
James McComish	2,760.00

TOTAL EXPENSES	\$ 21,680.26
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HIGHWAY DEPARTMENT

John L. Brown	\$ 16,321.20
Robert W. Gould	12,545.16
Douglas B. Sanborn	13,142.45
James Roy	14,230.79
Michael Aucoin	646.25
Kenneth W. Ward	2,712.86
Stephen St. Lawrence	390.50
Edward S. Gould	243.00
Daymond Murdough	731.50
Malcolm McComish	1,515.25
Thomas Mansur	35.75
Share S.S.	4,710.21
Share Retirement	1,840.87
Equipment Repair	31,520.26
Road Maint.	4,303.30
Bldg. Maint./Overhead	362.95
Fuel	15,631.53
Mileage	1,820.00
Salt	24,998.35
Advertising	49.63
Road Survey	4,000.00
Telephone	317.79
Public Service	866.51

TOTAL EXPENSES	\$ 152,936.11
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HENNIKER ATHLETIC & RECREATION PROGRAMS

Dues & Membership Fees	\$ 2,219.70
Supplies & Equipment	4,155.76
Umpire Fees	452.00
Misc.	64.32
TOTAL EXPENSES	\$ 6,891.78

HENNIKER YOUTH SERVICES

Doretta Nelson	\$ 300.00
Ari Pier Daum	175.00
Kevin Morse	157.50
Edward Ulmer, III	175.00
Share S.S.	54.11
Valley Transportation Inc.	148.05
TOTAL EXPENSES	\$ 1,009.66

DISCOUNTS, ABATEMENTS AND REFUNDS

Richard Sweatt	\$ 11.00
Bernice Francoeur	13.00
Joan O'Connor	8.00
Mark Linquist	26.50
Wesley Grant	42.86
Wesley Grant	197.24
Russell A. Hersey	14.00
Irving Goss	10.00
Helen Anderson	10.00
Cheryl Whittier	2.80
Dale Benson	276.41
Margaret H. Ritchie	10.00
John A. Mellen	24.00
Jonathan Wallace	8.00
Edward F. Ulmer, Jr.	9.00
Ruth M. or William R. Becker	81.00
James F. & Alia R. Cremin	10.00
David Ingalls	500.00
TOTAL EXPENSES	\$ 1,253.81

UNCLASSIFIED EXPENSES

Damages & Legal	\$ 2,186.78
Maps	1,199.12
Old Age Assistance	2,995.41
Street Lighting	11,837.27
Town Poor	4,959.63
Communications	12,779.27
Henniker School District	962,911.00
OASSI Fund	39.11
TRA	1,655.41
Sidewalks	3,464.06
Police Cruiser	8,000.00
Concord Visiting Nurse	8,490.00

NHMA	647.14
CAP	1,521.72
Henniker Rescue Squad TM 82 A-12	1,335.58
Memorial Day	800.00
Hydrant Rental	2,000.00
Civil Defense	131.00
Janet Murdough, Collector (W.Water)	9,681.89
Janet Murdough, Collector	97,046.40
Janet Murdough, Collector	281.25
Yield Tax Escrow	5,398.79
Bank of N.H. Int.	2,012.50
Bank of N.H. Principal	7,000.00
Dog & Dog Officer	1,185.58
TM 82-21 HWY	63,736.00
TAN (The Valley Bank)	372,420.69
Treasurer Merrimack County	125,027.00
FHA	75,500.00
Tucker Free Library	5,000.00
Current Use Fees	18.00
TOTAL	\$1,791,260.60

WASTEWATER

Charles Damour, Superintendent	\$ 18,803.20
Kenneth W. Ward, Assistant	12,319.72
N.H. Retirement System (Share Ret.)	857.48
Treasurer, State of N.H.	2,085.07
Davis & Towle	348.00
Blue Cross-Blue Shield	2,874.86
Chemicals	3,584.61
Ayer & Goss Inc.-Fuel	4,244.41
Public Service-Pump	1,008.43
Public Service-Electric	15,627.42
General Maintenance	7,311.21
Water Pollution Control	14.00
Alpha M Corp.	177.25
Palmer & Dodge	750.00
Town of Henniker (Bond reimbursement)	62,757.93
Melbourne Christopher	67.65
Gouley Supply Water Heater	288.49
Hartford National Bank (Interest)	4,355.93
Gilbert Electric	215.50
Jeffrey Towle (Refund)	51.60
Trust Fund	4,000.00
Office Supplies & Expenses	37.55
Officers Expenses	301.30
Telephone	488.54
Truck Expense	2,666.73

Uniforms	600.78
Water	360.00
TOTAL EXPENSES	<u>\$ 146,197.66</u>

TRUSTEES OF TOWN TRUST FUNDS DISTRIBUTION OF INCOME 1982

Carolyn Patenaude, Library Treasurer	
G. W. Tucker Fund	\$ 9,306.54
D. W. & E. L. Cogswell Fund	14,261.24
Harry B. Preston Fund	994.22
L. A. Cogswell Fund	2,201.59
A. D. Huntoon Fund	97.80
Alice V. Colby Fund	29.33
	<u>\$14,055.60</u>
William J. McIver, Town Treasurer	
James R. Straw 60% Fund	\$12,524.96
Ida Badger Fund	232.63
F. J. Constantine Fund	133.52
George W. Noyes Fund	48.86
Town Land Sale	5,666.94
	<u>\$18,540.15</u>
Robert Sterling, Cemeteries Treasurer	
D. W. & E. L. Cogswell Fund	\$ 1,426.12
James & Hannah Straw Fund	4,530.82
Cemetery Fund	4,917.46
	<u>\$10,874.40</u>
William J. McIver, School Treasurer	
D. W. & E. L. Cogswell Fund	\$ 9,982.87
George H. Dodge Fund	48.86
L. A. Cogswell High School Bills	4,992.41
Capital Reserve - Schools	1,000.00
	<u>\$16,024.04</u>
Robert R. Howard III, Parks Treasurer	
D. W. & E. L. Cogswell Fund	\$ 1,426.13
Azalea Park Fund	1,178.69
	<u>\$ 2,604.82</u>
Larry George, High School Headmaster	
Beth Borden Scholarship Fund	\$ 724.40
Norman Parmenter Scholarship Fund	145.04
Woman's Club Scholarship Fund	191.25
Max Israel Scholarship Fund	797.44
	<u>\$ 1,858.13</u>

New Hampshire Savings Bank	
Athletic Field Fund #219781	\$ 434.68
L. A. Cogswell High School Fund #97207	7,570.83
	<hr/>
	\$ 8,705.01
Bank of New Hampshire, N.A.	
Edna Dean Proctor Fund #0102343080	\$ 3,929.36
E. F. Hutton General Fund	
H. B. Preston Forestry Fund	\$ 273.06
Merchant's Savings Bank	
Straw 40% Fund #81229	\$ 8,349.97
Cheshire County Savings Bank	
½ F. J. Constantine Fund #26473	\$ 66.76
Henniker Rescue Squad	
Withdrawn N.H. Savings Bank #222504 for Ambulance	\$ 1,335.58

REPORT OF THE TRUSTEES OF THE TRUST FUNDS — YEAR ENDING DEC. 31, 1982

Date Fund Created	Fund Name	How Invested	Principal 12-31-82	Balance 12-31-81	Income 1982	Expended 1982	Balance 12-31-82
1903	G.W. Tucker	General Trust Fund	\$109,251.05		\$ 9,306.54	\$ 9,306.54	
1950	Preston Library	General Trust Fund	11,670.97		994.22	994.22	
1920	D.W. & E.L. Cogswell	General Trust Fund	167,412.14		14,261.24	14,261.24	
1929	Geo. H. Dodge	General Trust Fund	573.60		48.86	48.86	
1925	John Proctor & Proctor Family	General Trust Fund	46,125.88		3,929.19		\$ 6,478.96
		Bank of NH Sav. 010234080	4,067.00		83.96		
		Bank of NH 13990			2,327.38		
		BankEast 700268520			106.95		
		Amoskeag 159 535			180.00		20,756.39
		Bank of NH 14642					27,235.35
			50,193.23	\$21,252.84	6,628.13		
1929	L.A. Cogswell Athletic Field	General Trust Fund	13,313.90		1,134.18		
		N.H. Sav. Bank #219 781		7,032.92	434.68		
					1,568.86		8,601.78
1929	L.A. Cogswell	General Trust Fund					
	Azalea Park	General Trust Fund	13,836.47		1,178.69	1,178.69	
1929	L.A. Cogswell Library	General Trust Fund	25,844.00		2,201.59	2,201.59	

1930	L. A. Cogswell High School	General Trust Fund NH Sav Bank #97207	88,874.85	17,159.88	7,570.83 905.31	4,992.41	20,643.71
1935	Frank J.	Cheshire Co. Sav. Bank #26 473					
1935	Constantine	General Trust Fund	2,461.14	2,394.38	133.52	133.52	
1935	James R. Straw	General Trust Fund	245,037.56		20,874.93	20,874.93	
1922	James & Hannah Straw	General Trust Fund	53,186.43		4,530.82	4,530.82	
1938	Alice V. Colby Library	General Trust Fund	344.33		29.33	29.33	
1943	A.D. Huntoon	General Trust Fund	1,148.06		97.80	97.80	
1903	Cemetery Funds	General Trust Fund	57,725.06		4,917.46	4,917.46	
1937	Annie Blaisdell Fund	Merr. Co. Sav. Bank #50 186					
1952	Max Israel Scholarship	General Trust Fund	1,559.60		84.58	84.58	1,559.60
1951	H.B. Preston Forestry	General Trust Fund	9,361.00		797.44	797.44	
1968	Geo. W. Noyes Fund	General Trust Fund	3,205.41		273.06	273.06	3,478.47
1969	Henniker Womans Club Fund	General Trust Fund	573.60		48.86	48.86	
1969	Heavy Equip. Fund	General Trust Fund	2,245.08		191.25	191.25	
1972	Police Cruiser Fund	N.H. Sav. Bank #175 193	9,391.92	8,840.55	551.37		9,391.92
1976	Ida M. Badger Fund	N.H. Sav. Bank #187 503 N.H. Sav. Bank #63390802	153.95	144.92	9.03		153.95
1977	N.C. Parmenter Scholarship	General Trust Fund	2,290.69		232.63	232.63	
1977	Beth Borden Scholarship	General Trust Fund	1,702.63		145.04	145.04	
		General Trust Fund	8,503.64		724.40	724.40	
1978	James R. Straw 40 % Fund	Merchants 201081229		23,281.66	1,319.63 8,349.97		32,951.26
1978	Capital Res. Sewer Fund	N.H. Sav. Bank #218 702	18,737.44	13,666.65	5,070.79		18,737.44

1980	Henniker	Bank N.H. CD #11895	2,681.83	
		N.H. Sav. Bank #226 356	26.72	
	Schl. Cap. Reserve	U.S. Treas. Bill 3398320	87.95	
		91 Day Bill 38653.50	1,016.80	
			<u>1,346.50</u>	1,000.00
1979	Henniker Rescue Sqd.	41,786.94	37,627.14	5,159.80
1981	Henniker Land Sale Fund	.00	1,311.13	24.45
	General Trust Fund	.00	4,643.43	1,023.51
				5,666.94
				41,786.94
				0.00
				0.00
	TOTAL OF PRINCIPAL BALANCE	\$859,935.65	INCOME FOR 1982	\$73,700.75

TRUSTEES OF TRUST FUNDS—HENNIKER GENERAL TRUST FUNDS

Quantity	Symbol	Price	Market Value	Annual Income(Est)	Current Yield(%)
800	ALS	35.625	28,500	1,440	5.05
400	* T	60.000	24,000	2,160	9.00
330	* AVT	62.750	20,707	330	1.59
126,896		1.000	126,896		
400	* CI	46.500	18,600	920	4.94
1,200	* ED	18.250	21,900	2,016	9.20
600	* DE	29.250	17,550	600	3.41
200	DNB	98.000	19,600	552	2.81
400	* XON	28.000	11,200	1,200	10.71
500	GCN	27.125	13,562	260	1.91
	Allied Stores Corp				
	Amer Tel & Tel				
	Avnet Incorporated				
	Cash Reserve Mgt Inc				
	Cigna Corp				
	Consol Edison Co N.Y.				
	Deere and Company				
	Dun & Bradstreet Corp				
	Exxon Corp				
	General Cinema Corp				

300	GLK	Great Lakes Chemical	37,500	11,250	168	1.49
200	* IBM	Intl Bus Machines	86,500	17,300	688	3.97
600	* MOB	Mobil Corp Delaware	23,500	14,100	1,200	8.51
800	NES	New England Electric System	33,250	26,600	2,400	9.02
600	* PEP	Pepsico Incorporated	41,000	24,600	972	3.95
300	* PFE	Pfizer Incorp	73,250	21,975	552	2.51
500	PNA	Pioneer Corp Texas	19,500	9,750	580	5.94
1,250	* SHP	Stop & Shop Companies	49,125	61,406	1,625	2.64
400	* TGT	Tenneco Incorporated	31,625	12,650	1,088	8.60
300	* UK	Union Carbide Corp	54,375	16,312	1,020	6.25
300	* UNP	Union Pacific Corp	44,375	13,312	540	4.05
500	GCN	Genl Cinema Corp Ped Ser A Conv	26,500	13,250	320	2.41
50,000	PRA	Federal Home Loan Bank 15 1/2 05 27 1986	112,250	56,125	7,750	13.80
50,000		Federal Home Loan Bank 14,000 06 25 1984	105,875	52,937	7,000	13.22
50,000		Federal Home Loan Bank 14,150 09 25 1985	108,750	54,375	7,075	13.01
50,000		Federal Home Loan Bank 14,200 11 25 1988	112,000	56,000	7,100	12.67
100,000		Federal Farm Crdt Bank 14,100 06 01 1990	113,750	113,750	14,100	12.39
50,000		U S Treasury Notes 12 5/8 11 15 1987	107,312	53,656	6,312	11.76
Listed Option Available		Total Market Value of Priced Securities				
		Closing Credit Balance				
		Account Net Worth				

		Bond Prices Are				
		Approximate				

		931,863				
		10,653				
		942,516				

HENNIKER RESCUE SQUAD

The Henniker Rescue Squad responded to 193 calls from January 1 to December 31, 1982. These calls included standby to fires, car and motorcycle accidents, overdoses, heart and breathing problems as well as other emergency situations. Under a mutual aid agreement we have helped surrounding towns with emergency calls and they have helped us in the same manner.

In addition to our operating budget from the town, \$5054.00 was spent from the "Friends of the Henniker Rescue Squad" account. Of this amount \$2100.00 was added to the balance of the ambulance capital reserve account to purchase a cardiac monitor as voted on at town meeting in March, 1982. The monitor enables us to do an EKG which shows us and the physicians how the heart is working.

To be a member of the Henniker Rescue Squad a person must be an Emergency Medical Technician-Ambulance. All of our full members belong to the National Registry of EMT's. Every two years you must be recertified to maintain your status as a Nationally Registered EMT. Over the two year period you have to take courses, attend training and pass tests. In 1982 nine of our members completed the numerous hours of training needed to be recertified. The remaining members will be recertified next year. We continued our training in the advanced levels of EMT as well as taking an EKG interpretation course. Many hours are spent sharpening our basic skills and learning and maintaining advanced skills.

In September we attended a weekend course in advanced driver training. The course taught us a lot about controlling a vehicle in emergency situations. The cars for the course were supplied by the instructor but we put the ambulances through an obstacle course comprised of cones. Everyone, including the instructor, was extremely pleased at how well both ambulances handled.

In the spring of 1982 we put our older reconditioned ambulance in service as a backup to our primary ambulance so we had the opportunity to test both at the course.

The officers of the squad are: Rob Morse, Chief; Ray Boivin, Assistant Chief; Jim Crane, Treasurer; Hilda Weiss, Secretary; and Maria Colby, Training officer. Other full members include: Dave Currier, Bill Damour, Scott Dias, Gary Guzouskas, Jean Hooker, Ted Lewis, George Patterson, Doug Paul, Steve Randall, Carol St. Laurent, Paul Thompson and Dick Weiss. We have two probationary members, Bob Edmiston and Sally Naya.

The entire body of the Henniker Rescue Squad would like to take this opportunity to thank all of our friends for their continued support. Your moral and financial support enables us to more effectively serve you.

Respectfully submitted,

*Robert Morse, Jr.
Chief*

CONCORD REGIONAL VISITING NURSE ASSOCIATION

The Concord Regional Visiting Nurse Association, Inc., continued to service Henniker for this past year. In the Home Care program service is provided under a physician's plan of treatment to patients who are essentially home-bound with diagnosed illness. This service is rendered by health professionals (Registered Nurses, Physical Therapist, Occupational Therapist, Speech Therapist, Nutritionist) and paraprofessionals, (Homemaker/Home Health Aides, Health Assistants) according to the patient's and family's needs. Hospice care is provided to patients in the last six months of terminal illness. The Health Promotion program has services (child health, family planning, screening) that are provided to low income/high risk patients and families in group settings, such as clinic and screening sites.

Health Education and Instruction is part of each home visit or clinic visit.

Anyone in Henniker may request agency service—patient, doctor, health facility, pastor, friend or neighbor. Patients are also referred by other agencies. All requests are answered, but continuing home care can be provided only with a physician's orders.

A call to the Concord Regional Visiting Nurse Association, Inc., (224-4093) between the hours of 8 a.m. and 9 p.m., seven days a week is all that is necessary to start services or make inquiries. Hospice staff are on call (224-4093) 9 p.m. to 8 a.m.

Federal regulations specify a charge is applicable to all visits. Fees are scaled for those unable to pay the charge if that person has no other funding source available. However, for fee scaling, federal regulations require a financial statement be completed and a fee may be appropriate for which the patient will be responsible. Town monies subsidize those visits that are scaled or that no fee is collectible.

This Agency is accredited by National League for Nursing and American Public Health Association; Certified for Medicare and is a member agency of Community Health Care Association and United Way of Greater Concord.

Visits made during the year beginning October 1, 1981 to September 30, 1982 were:

	No. of Clients	Visits
Home Care	75	1,978
Health Promotion	33	49
Clinics	320 Screenings	

December 1, 1982

PLANNING BOARD

PLANNING BOARD REPORT FOR THE YEAR 1982

A new and comprehensive revision of the town's subdivision regulations was adopted in January, with the objectives of bringing Henniker into conformity with recent state legislation and of improving our procedures. Due to the general state of the economy there has been little new construction and the number of subdivision applications has been low. More experience may show need for other changes in our requirements.

After the 1981 defeats of zoning proposals the board stopped work on non-residential site plan review regulations, which by statute cannot be implemented in unzoned areas.

The Superior Court took no action on the challenge by Pike Industries of our position that Pike's proposed blasting and crushing of stone material on land near the Bradford line is subject to town excavation regulations. A hearing scheduled for August was postponed by the court; no further date has been set.

A major problem this year has been the loss of board personnel. Joseph Nicastro and James Nash resigned in the spring for professional and business reasons, as did alternate members Nina Bernard and Donald Gardner in the fall. The late Cecil Wright was a faithful representative of the Board of Selectmen; with his loss our work load and quorum problems have become acute. Lorraine Knapton was appointed a regular member in November. The board urges other persons concerned about future land use and the development of the town to make their interest known before new and ambitious large-scale construction proposals take us by surprise.

Subdivisions approved:

1. Jean Paul Aucoin, Gulf Road. 1 lot.
2. Helen D. Marshall, Route 114 (Weare Rd.). 1 lot.
3. Elizabeth Gilbert, Colby Hill Rd. 1 lot on Goss Drive.
4. David Arnold, Old Hillsboro Rd. 1 lot.
5. James Nash, Flanders Rd. 1 lot.
6. Andrew and Barbara DeYoung, Craney Hill Rd. 6 lots.
7. Burton Hersh, Western Ave. 4 lots

Boundary adjustments approved:

1. Lester Brown, Old Hillsboro Rd. Straightening line between lots 352-X1 and 346-X3.
2. Lester Brown, Old Hillsboro Rd. Lot 352 increased by addition from lot 346.
3. Thomas Nelson to Edward Shaw, Village Green.
4. James Nash to Stephen Pulkowski, Craney Pond Rd.

*Lois Brown
Secretary*

REPORT OF THE TUCKER FREE LIBRARY

Although we at Tucker Free are convinced that our patrons are the most supportive any library could have, even they have begun to complain that we are not supplying them with the number and selection of books and magazines they want. Therefore, this explanation.

In the last ten years, the number of our patrons, the number of books and magazines circulated, and the number of services we provide the town have more than doubled. Our basic expenses have almost tripled.

Here are some details.

1) In 1971, we had one librarian and an assistant, and were open 12 hours a week. Their salaries, including FICA, were slightly more than \$2000 for the year. In 1981, we had three librarians, each of whom works more hours per week than the former single librarian, and were open 22 hours a week. Their salaries, which now include Social Security, IRS and Unemployment Compensation, were more than \$12,000. (This is still below the standard hourly wage for such work.)

2) In 1971, the library consisted of the main floor reading room, the stack room, and a children's section crowded into a small space beside the stacks. At that time, two classes from the Elementary School visited us on a regular schedule. Today, with all but the Readiness class visiting us regularly, we have the spacious Hollis Children's Room on the main floor and a new and attractive Junior Library downstairs.

We also have two Archives rooms downstairs, named for their Director Willa Brigham, in which historical records and other material is kept. They were used in preparation of the new Henniker history and are now in constant use by the Henniker Historical Society and people from all over the country seeking information about their ancestors. What was once a basement storage room has been renovated into a third grade classroom which will eventually be turned over for use by the town.

3) In 1971, our utilities cost \$1812.85. In 1981, this had risen to \$5,791.13. This was in spite of a number of energy conservation measures installed by volunteer labor, and the constant effort of our librarians to keep these expenses down.

4) In 1971, and until recently, we maintained a regular program of building maintenance and improvement. Our latest achievement in this area was to have some ceilings whose paint was badly deteriorated refinished, and last year we were not able to do anything.

5) Since the purpose of a public library is to provide its community with reading material, this is perhaps the most important of all.

In 1971, with about half as many patrons as we now have, we were proud of the fact that we had a wide selection of the latest and most important books and magazines. In that year, \$2166.46 purchased 500 books. In 1981, \$3,864.00 bought only 345 books.

When we prepared our 1982 budget, there was only \$1200 available to buy books and magazines. We supplemented this meager amount by the proceeds of a food sale, a silent auction, and a turkey raffle (turkey donated by Trustee Brenda Conner), increased the number of books borrowed through the State Library Extension Division, and received a donation of volumes from the Federal Book warehouse through the courtesy of Senator Warren Rudman. It was still not enough, so the complaints of our patrons about the lack of current reading material are more than justified.

Although the current economic condition of the town, state and country makes everyone reluctant to spend a penny more than is necessary for any expense, it is also a situation which increases library use. Individuals who find the increasing cost of books and magazines too much for their budgets see the library as a practical solution.

The average retail price of an adult book today is between \$15 and \$20. When purchased by an individual it will probably not be read by more than four people.

A library buys the same book at a sizeable discount, makes it available to all of its patrons, and retains it on its shelves for years.

Tucker Free Library belongs to the town of Henniker and exists to serve the people of Henniker. You, the voters, will decide how much service, and what kind of service, you want us to provide.

Respectfully submitted,

Trustees of the Tucker Free Library

TUCKER FREE LIBRARY

Books Purchased:

Adults	157 (112 fiction, 45 non-fiction)
Children	163 (60 easy readers and 103 Junior books)

Circulation:

Adult fiction	6,230
Adult non-fiction	1,636
Magazines	3,510
Records	105
Juvenile fiction	5,523
Juvenile non-fiction	2,287
Puzzles	39

TOTAL	19,330
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Total number of volumes in the library is 12,450.

TUCKER FREE LIBRARY

The year of 1982 started as a lean one with a book budget of \$1,200. However, with the help of the Trustees, Friends and patrons planning money-raising events (food sales, a turkey raffle and Silent Auction), and the unusually warm weather during the winter months we were able to manage. Unfortunately, we were unable to purchase as many books as our patrons would have liked. We also had to economize by buying 55 paperbacks for the Junior Room. The price of paperbacks being much lower than the \$7.00 to \$9.00 for hardcovers.

The Summer Story Hour and Reading Program were very successful. The Friends of the Library, librarians and many volunteers presented an interesting program for the children. We averaged 38 children at each of the six story hours. Ten Achievement Certificates were awarded to children in the Big Foot Reading program, and we dedicated eight books for Highest Achievement. The program ended with the HA' Penny Puppets—a puppeteer from Portsmouth.

The Friends sponsored two speakers during the year, and commissioned new book shelves for the Reading Room. They had been saving for several years to purchase the shelves, which were made by Jerry Hiam who donated his labor.

We acknowledge the following donations:

2 books given in memory of Ourie Gillander.

2 books given by Leslie Bradford in memory of her nephew.

A donation of money from the Bear Hill Grange #39.

The Elementary school classes along with their teachers visit us weekly. We now have to go to the District Office in Concord to choose our State Library books and they deliver them. Please remember that we do not charge fines for overdue books, but you may make a voluntary contribution.

Respectfully submitted,

*Helene Derron
Peggy Ward
Marie J. Pattee
Librarians.*

**TUCKER FREE LIBRARY
TREASURERS REPORT**

For Year Ending December 31, 1982

Receipts		
January 1, 1982 Balance	\$	578.05
1981 Town Trust Funds		10,095.02
Interest - Bank of N.H.		278.19
Town Appropriation		5,000.00
Willis Cogswell Trust		6,540.46
Francis L. Childs Trust		500.00
James W. Doon Memorial		29.80
Donations & Memorials		149.56
Copy Machine		116.65
Overdue Books		41.62
Reimbursements		
Heat & Light		202.00
Books		133.89
Phone		6.80
Food Sale - Memorial Day		199.00
Out of Town Membership		5.00
Book Sales		47.50
Turkey Raffle		93.00
Sale of Pictures		283.01
TOTAL RECEIPTS		<hr/>
		\$24,299.55
Expenditures		
Salaries:		
H. Derron	4,230.20	
P. Ward	4,662.60	
M. Pattee	3,175.37	
R. Langeuin	650.00	
Social Security	1,944.72	
IRS	826.04	
Unemployment Comp.	145.12	
Total Salaries		<hr/>
		15,634.05
Books		2,266.10
Periodicals		659.54
Supplies		518.02

Utilities	
Ayer & Goss	2,273.80
Public Service Co.	1,119.29
Continental Tel.	213.85
Cogswell Spring Water Works	50.00
P.O. Box rent	11.00
	<hr/>
Total Utilities	3,667.94
General Maintenance	239.40
Miscellaneous Expenses	258.80
	<hr/>

TOTAL EXPENDITURES	\$23,243.85
Balance December 31, 1982	<u>1,055.70</u>

TOWN TRUST FUNDS RECEIVED

G. W. Tucker	\$9,306.54
D. W. & E. L. Cogswell	1,426.12
Harry B. Preston	994.22
L. A. Cogswell	2,201.59
A. D. Huntoon	97.80
Alice V. Colby	29.33
	<hr/>

TOTAL	\$14,055.60
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Balance on hand	<u>1,055.70</u>
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Available for Expenses 1983	\$15,111.30
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James Doon Memorial Fund	
Balance December 31, 1981	\$ 517.06
Interest	29.80
	<hr/>

Total	546.86
Expended	29.80
	<hr/>

Balance December 31, 1982	517.06
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Francis L. Childs Trust	
Balance December 31, 1981	\$5,222.58
Interest	487.17
	<hr/>

Total	5,709.75
Expended	500.00
	<hr/>

Balance December 31, 1982	\$5,209.75
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Respectfully submitted,
Carolyn L. Patenaude
Treasurer

HENNIKER PARK BOARD

YEAR ENDING DECEMBER 31, 1982

Funds Available January 1, 1982	
Cogswell Parks Funds	\$5,760.30
Mabel Jones Memorial Fund	70.89
	<hr/>

TOTAL	\$5,831.19
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MABEL JONES MEMORIAL FUND - Receipts

Balance Available January 1, 1982	\$ 70.89
1982 Bank Interest	3.90

COGSWELL PARK FUND -Receipts		
January 1, 1982 balance available	\$5,760.30	
1982 Income from Trust	2,604.82	
1982 Bank Interest	309.07	
	<hr/>	
TOTAL Receipts		\$8,748.98
Expenditures		
Azalea Park		
John L. Marston	74.75	
Town of Henniker	64.00	
Community Park		
John L. Marston	113.31	
Town of Henniker	64.00	
Woodman Park		
John L. Marston	181.73	
Town of Henniker	52.00	
Ramsdell Triangle		
Town of Henniker	32.00	
Proctor Square		
		<hr/>
		No expenses
TOTAL Expenditures		\$ 581.79
		<hr/>
TOTAL Available December 31, 1982		\$8,167.19

ZONING BOARD OF ADJUSTMENT

By statute, the Board of Adjustment has powers to hear and decide appeals from administrative orders, to hear and decide special exceptions to the Zoning Ordinance, and to authorize upon appeal variances from the Zoning Ordinance where certain special conditions exist.

During 1982 the following actions were taken by the Board:

- Case 35: David Glover, request for a variance: Granted
- Case 36: James and Elizabeth Nash, request for interpretation and clarification of Zoning Ordinance: No variance is necessary to proceed as per plans submitted.
- Case 37: Arthur Kendricks, request for a variance: Granted
- Case 38: Kevin Daniels, request for a variance: Granted
- Case 39: R. Bruce Snair, request for a variance: Granted
- Case 40: Leo Dube, request for a variance: It was determined that no variance is necessary to proceed as per plans submitted.
- Case 41: Philip Dunlap, request for a variance: Granted
- Case 42: New England College, request for a variance: Granted

Respectfully Submitted,

Patrick Troy
Chairman

1982 SUMMARY OF SERVICES
 PROVIDED TO HENNIKER RESIDENTS
 BY THE KEARSARGE VALLEY CAP CENTER
 BELKNAP-MERRIMACK COMMUNITY ACTION PROGRAM

Services	Units Of Service	Households/Persons	# Of	Value
CONGREGATE MEALS - All senior citizens are welcome to our congregate meal site for meals, activities and field trips. Value \$3.27 per meal.	34 meals	7 Persons		\$ 111.18
FUEL ASSISTANCE PROGRAM - CAP provides up to \$650 in fuel assistance to needy households, particularly the elderly.	--	38 Households		18,449.11
MEALS ON WHEELS - CAP delivers hot meals to elderly homebound residents 5 days per week. Value \$3.66 per meal.	2,157 meals	16 Persons		7,894.62
SENIOR COMPANION PROGRAM - Volunteers visit homebound seniors to help out in personal, meaningful ways. Value to companions include mileage, weekly stipend (\$2.70 per unit). Value to visitees is compared to similar private services (\$4.00 per unit/hour).	1,040 hours (companions) 1,040 hours (visitees)	1 Person 5 Persons		2,808.00 4,160.00
SURPLUS CHEESE - Round I - Distribution of surplus cheese to income eligible households. Value \$7.30 per block of cheese.	57 (5lb) blocks	57 Persons		416.10
SURPLUS CHEESE - Round II - Distribution of surplus cheese to income eligible households. Value \$7.30 per block of cheese.	84 (5lb) blocks	76 Persons		613.20

<p>RURAL TRANSPORTATION SYSTEM - The CAP rural transportation program provides regularly scheduled bus trips to and from towns and cities in Belknap and Merrimack Counties and to the congregate meal sites. Value is \$2.96 per ride.</p> <p>WEATHERIZATION - The weatherization program provides free insulation, storm windows and doors, and other energy saving materials to homeowners and renters, allowing them to become more self-sufficient. Value is materials + \$7.00 per hour labor.</p> <p>WOMEN, INFANTS AND CHILDREN - The WIC program provides clinic and vouchers for high nutrition food to income eligible children, nursing and post-partum mothers at nutritional risk. Value includes monetary value of vouchers and clinic services - \$27.97 each.</p>	222 trips	9 Persons	657.12
	71 hours	4 Households 14 Persons	497.00 (labor)
	72 food packages	4 Households 6 Persons	1,848.65 (materials) 2,014.00
TOTAL:			<hr/> \$39,468.98

TOWN ENERGY COMMITTEE

The Town Energy Committee has met monthly for the past year. We first dealt with energy conservation in town buildings. Energy surveys that had been done in the past were checked. We then conducted our own surveys of all town and school buildings, as well as the library. Recommendations for savings, mainly involving heating setbacks and additional insulation, were made.

We investigated the possibility of joining a computer-operated energy management system with New England College and decided against it, primarily on the basis of cost.

In October we were joint sponsors of a Renewable Energy Fair at New England College. The other sponsors were the College's Environmental Action Center and Kearsarge Area Safe Energy Alliance.

We obtained a watt meter on loan from Public Service Company. It is available for a few months through the Tucker Free Library for checking energy consumption of appliances, particularly those which, like refrigerators, use power intermittently.

We suggest the Selectmen investigate revising the town's energy purchasing policy in order to buy some items through state contracts.

We have assessed Henniker's hydro power potential as one part of the multiple uses of the Contoocook River and have talked with a consultant about redeveloping hydro power in Henniker.

State energy conservation regulations regarding the construction of buildings need to be enforced in this town. Recommendations will be forthcoming.

The committee's work has been interesting and continues to present areas of investigation and challenge.

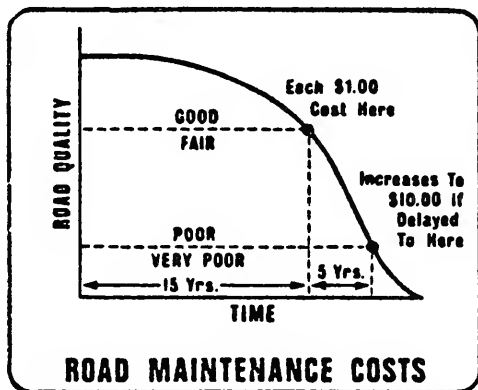
Committee members,

*Marvin Braiterman
Tedd Evans
Barbara Conner French
Tony Fowler
William Hatt
Terrance Simkin*

ROAD IMPROVEMENT PROJECT REPORT

In 1982 the Selectmen commissioned a study of the paved road network in Henniker to determine if the Town was keeping pace with road maintenance. Robert French took on the responsibilities of the project and was to furnish the Selectmen with a pavement map, a thorough condition survey, recommendations regarding maintenance necessities, as well as helping prepare a roadway maintenance program. The road survey conducted reveals that the nearly forty miles of paved road under Henniker's care are deteriorating faster than they are being repaired. All paved roads will require increased maintenance on drainage control, regrading shoulders, cleaning and flushing culverts and cutting brush. Twenty-two miles of pavement require some form of surface treatment within the next five years.

A chart furnished as part of the report (shown on the right) from a paper by M.J.E. Sheflin, Transportation Commissioner of Ottawa-Carleton, Canada succinctly tells the story of the economic value of timely maintenance. It reveals that "maintenance must be a continuous process treating a certain percentage of the system each year," i.e. dollars of road maintenance costs spent during a 15 year cycle dramatically increase if maintenance is delayed beyond.



Economics of timely maintenance

The survey concluded that twenty-two miles of pavement requires some form of surface treatment within the next five years. The first phase of this recommended project and the estimated costs are as follows:

CONTRACT ESTIMATES

Dodge Hill Road

Starting at the intersection of Rts. 202 & 9 running along Old West Hopkinton Road to Dodge Hill Road thence following Dodge Hill Road ending at the intersection of French Pond Rd.

Old West Hopkinton Road	800' @ 20' wide
Dodge Hill Road	<u>3631' @ 20' wide</u>
	4431' @ 20' wide
Shim $4431/5280 \times 75 =$	62.94 Tons
Pavement @ $3/8 \ 44.31 \times 4.73 =$	<u>209.50 Tons</u>
	272.44 Tons
272.44 Tons @ \$27.00/Ton =	\$7,355.88

Warner Road

Starting at the end of that part of the Warner Road maintained by the State of New Hampshire running to the intersection of Hemlock Corner Loop. Thence following Hemlock Corner Loop to the intersection where Hemlock Corner Loop splits.

Warner Road	3000' @ 20'
Hemlock Corner Loop	<u>1200' @ 20'</u>
	4200' @ 20'
Shim $4200/5280 \times 75 =$	59.66 Tons
Overlay $42.00 \times 4.73 =$	<u>198.66 Tons</u>
	258.32 Tons
258.32 Tons @ \$27.00/Ton =	\$6,974.64

Old Concord Road

Reconstruct by scarifying, pulverizing to 95% passing a 3-inch screen, mixing and compacting to form a stabilized base course, then overlay with 1½ inches of ½-inch course aggregate wearing course.

Starting at east end of Amey Brook Bridge reconstruct and pave 275 feet. This is near the gates to Hop Evert then shim and overlay to the intersection of 202 and 9 - 1275 feet.

Thence starting near the driveway of F. Connor, shim and overlay to the drive of "Knock On Wood" 825'. Thence reconstruct to the drive of HHP & Log Forms - 1625'. Thence shim and overlay to town line at 202 and 9 - 7204'.

Reconstruct $1/9 \times 275 @ 22' \text{ wide}$	
@ 5.75/sq. =	\$ 3,865.27
$1/9 \times 1625 @ 22' \text{ wide}$	
@ \$5.75/sq. =	<u>\$22,840.80</u>
	\$26,705.55
Shim and overlay	1275 @ 22
	825 @ 22
	<u>7204 @ 22</u>
	9304 @ 22

Shim 9304/5280 × 75 = 132.16 Tons	
@ \$27.00 =	\$ 3,568.30
Overlay 93.04 × 5.20 = 483.80 Tons	
@ \$27.00 =	13,062.82
	<hr/>
	\$16,631.12
Total	\$43,336.67

Reconstruct Crescent Street

Starting at the edge of pavement on the Rush Rd. (Warner Road) eastly to the improved pavement with the formerly sewer contract - 500 feet.

500' - 18' wide with 2' sdwk.

500 × 20 × 1/9 × 575 =	\$6,388.89
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Prospect Street Reconstruction

Starting at edge of pavement on Hall Ave. 210' to end of the formerly sewer contract. Thence starting on the east side of Maple St. (Bradford Road)(Rte. 114). Thence eastly 450' to Rush Road (Warner Road).

210' @ 18.5 × 1/9 × 5.75/sq. =	\$2,482.08
450' @ 21.0 _{AU} × 1/9 × 5.75/sq. =	6,037.50
	<hr/>
	\$8,519.58

SUMMATION

Dodge Hill Rd.	4,431'	\$ 7,355.88
Old Concord Rd.	11,204'	43,336.67
Warner Rd.	4,200'	6,974.64
Crescent Street	500'	6,388.89
Prospect Street	660'	8,519.58
	<hr/>	
	20,995'	\$72,475.66

20,995' = 3.876 Miles = 17.7% of required repairs should contract overrun stop at drive of Henniker Aggreates. This shortens contract by 1874' @ 22' wide.

Shim 1874/5280 × 75 × \$27.00 =	\$ 718.72
Overlay 18.74 × 5.20 × 27 =	2,631.10
	<hr/>
	\$3,349.82
\$72,475.66 - \$3,349.82 =	\$69,125.84

A special warrant article will be presented annually for the next four years outlining additional projects to conclude the work with a continued road maintenance project to be added within the working Department of Public Works Budget annually from that point on.

Respectfully submitted:
Board of Selectmen

ANIMAL CONTROL OFFICER'S REPORT

The law requires that every owner or keeper of a dog 3 months or older shall annually, on or before April 30th cause it to be licensed for one year from the ensuing May 1st in the Town Clerk's Office of the town in which the dog is kept; and shall affix said license tag to a collar to be worn around the dog's neck. Also, before a license can be issued, the owner or keeper of a dog, must furnish to the clerk a certificate of vaccination against rabies.

This procedure insures that if your dog is lost, injured by a car, etc. proper identification can be made in order to return your dog, or perhaps save its life.

It is unlawful for any dog to run at large, except when accompanied by its owner or custodian and must be under their control at all times. "At large" means off the premises of the owner or keeper and not under the reasonable control of the owner or custodian.

Please do not assume ownership of a dog or any other animal unless you are willing to assume the responsibilities of that ownership.

W.L. Williams

ANIMAL CONTROL REPORT Town of Henniker - 1982

1. Total calls	340
a. Total complaints	171
b. Total related calls	169
2. Total complaints:	
a. Public nuisance	54
b. Disturbing the peace	6
***c. Bothering livestock	3
**d. Causing personal injury	2
e. Accidents - auto/dogs	5
f. Stray dogs reported	40
g. Stray others reported	8
h. Lost/missing dogs	45
i. Lost/missing others	8
Total	171
3. Action/disposition	
a. Stray dogs impounded	36
b. Stray others impounded	6
c. Dogs ret'd. to owner	26
d. Dogs/others adopted	8
e. Animals disposed of	11
f. To Animal Rescue League	3
g. Dogs not found	38
h. Reports filed (missing/lost)	35
*i. Confinement ordered	1
**j. Owner disposal of dog	1
***k. Restitution ordered	3
l. Warnings issued	42
m. Summons issued	15
4. TOTAL HOURS	141
TOTAL MILEAGE	823

Births Registered in the Town of Henniker for the Year 1982

Date	Place	Name of Child	Father	Mother
Jan. 20, 1982	Concord	William Frederick	Carleton Frederick Auer	Sally Graham Bailey
Feb. 1, 1982	Concord	Ryan Robert	Robert Joseph Gagne	Debra Ruth Maheu
Feb. 5, 1982	Concord	Elisabeth Sharon	James Robert Six	Karen French
Feb. 26, 1982	Manchester	Julie Ann	Kurt Frank Tompkins	Susan Margaret Rakip
Mar. 26, 1982	Concord	Michele Lee	Timothy Joseph Kingsley	Donna Marie Sumrall
Mar. 26, 1982	Concord	Amber Lee	Daniel Roland Cushing	Sharon Lee Wilson
May 7, 1982	Concord	Susan Lindy	Gary Lloyd Smith	Christine Joette Baber
Jun. 12, 1982	Concord	Aaron Joseph	Clinton David Smith	Beverly Ann Hanson
Jun. 17, 1982	Concord	Ryan Allen	Ronald Allen Raynes	Nancy Catherine Wiren
Jun. 19, 1982	Concord	Valerie Jeannine	Gary Edward Blindt	Gail Ann Ruel
Jun. 21, 1982	Concord	Davanand-Theron Shiva Littlebear	William Littlebear Williams	Goolabdaye Gosine
Jun. 26, 1982	Concord	Kate Jeanne	Kevin Michael Harvey	Nancy Lee Pierce
Jul. 2, 1982	Concord	Russell Meade	Lester Leon Durgin, Jr.	Jean Mary Porazzo
Jul. 2, 1982	Concord	Sean Lester	Lester Leon Durgin, Jr.	Jean Mary Porazzo
Jul. 6, 1982	Concord	Nicholas James	Timothy Gerard Donoghue	Pamela Jean Paul
Jul. 9, 1982	Concord	Skie Louise	Donald Francis L'Heureux	Clair Louise Colby
Jul. 9, 1982	Concord	Eric Francis	Donald Francis L'Heureux	Clair Louise Colby
Jul. 21, 1982	Concord	Sarah Ann	Daniel Paul	Beth Ann McBrine
Jul. 27, 1982	Concord	Kelly Erin	Kenneth Robert Hadley	Sheree Lynn Cassani
Aug. 9, 1982	Concord	Lindsey Mae	Keith Clemon Brownson	Susan Jean Hallindn
Aug. 11, 1982	Hanover	Jaclyn	Lawrence Michael Restuccia	Sheron Ann McEachern
Aug. 13, 1982	Concord	Christina Dawn	William Richard Becker	Ruth Mary Abbott
Aug. 18, 1982	Concord	Louisa Catherine Holl	Philip Michael Meehan	Diane E. Holl
Aug. 20, 1982	Concord	Crystal Marie	Maurice George Davison	Nancy Ellen Butler
Aug. 31, 1982	Concord	Laith Jeremy	Norman Wilfred Frink	Lynil Veree Carlson
Sep. 10, 1982	Concord	Daniel Brad	Michael Alan Cote	Charlotte Louise Wilson
Sep. 11, 1982	Henniker	Nathan Albert	Eric Lee Beckman	Marguerite Jean Pontello
Sep. 12, 1982	Concord	Caroline Jacqueline	Curtis Arthur Appleyard	Karen Roulston
Sep. 13, 1982	Concord	Adam Bruce	Bruce Elmsore Chapman, Jr.	Pamela Yvonne Fournier
Sep. 14, 1982	Concord	Kristopher Louis	Louis Alan Stoyak	Debra Ann Raynor
Sep. 24, 1982	Concord	Amanda Jean	Larry Paul Gosselin	Marion Elaine Osborne
Sep. 28, 1982	Concord	Jennifer Ann	Paul Joseph Dougan	Smai Tim Suwannakum
Sep. 29, 1982	Concord	Nicholas Paul	Paul Cecil Knee, III	Brenda Ann Nolin
Oct. 5, 1982	Concord	Alexis Victoria	James Joseph Wayland, Jr.	Lori Beth Gezelman
Oct. 7, 1982	Concord	Leah Marie	John Allen Kowalski	Debra Jayne Lesmerises
Oct. 20, 1982	Concord	Andrew Michael	Alan David Knowlton	Yvette Marie Quimby
Oct. 29, 1982	Concord	Andrew Holdsworth	Donal Chamberlain Emerson	Nancy Creighton Westgate
Oct. 29, 1982	Concord	Kate Louise	Donal Chamberlain Emerson	Nancy Creighton Westgate
Nov. 4, 1982	Concord	Jessica Faith	Raymond Michael Jenkins	Veronica Ann Greska
Nov. 29, 1982	Concord	Anthony Robert	Ralph Peter Mecheau	Linda Mae Phelps
Dec. 2, 1982	Peterborough	Samantha Louise	Donald Whitam Glover, Jr.	Margaret Mary Ecord
Dec. 16, 1982	Concord	Gregory Daniel	Daniel Raymond Aucoin	Heidi Jane St. Clair
Dec. 29, 1982	Concord	Kurt Walter	Guy Howe Goodwin, Jr.	Debra Lyn Hunt

Deaths Registered in the Town of Henniker for the Year 1982

Date of Death	Place	Name of Deceased	Father's Name	Mother's Name
Jan. 7, 1982	Henniker	Leo L. Bird	Daniel B. Bird	Katherine Winter
Jan. 28, 1982	Concord	Donald G. Jaeger	George E. Jaeger	Lois Hollis
Feb. 12, 1982	Concord	Irving A. Maxwell	Unknown	Unknown
Feb. 22, 1982	Concord	Aarne L. Heinonen	Vaino Heinonen	Mathilda Holm
Mar. 1, 1982	Hanover	Julie Tompkins	Kurt Tompkins	Susan Unknown
Mar. 2, 1982	Concord	Wilfred J. Michaud	George Michaud	Angelina Chasse
Mar. 6, 1982	Concord	Ourie M. Gillander	William Montgomery	Ellen Hamilton
Mar. 10, 1982	Henniker	Evelyn M. Rasmusson	Walton Wight	Zetta Wight
Mar. 22, 1982	Concord	Beulah E. Switzer	Dayton Kenyon	Nellie Fargo
Mar. 30, 1982	Henniker	Shirley E. Dunlap	John Davis	Annie Pierce
Apr. 3, 1982	Concord	Bonnie Freeman	Joseph Freeman	Estha McCord
Apr. 10, 1982	Concord	Carmela S. DeCarne	John Giaccone D. Bell	Josephine G. Tomaselli
May 20, 1982	Concord	Frank A. Campana, Sr.	Albert Campana	Victoria Lodie
May 24, 1982	Henniker	George H. Whittier	Herbert Whittier	Cora Schillinger
Jun. 4, 1982	Concord	Fern H. Durgin	Paul Grund	Hilda Ryder
Jun. 22, 1982	Henniker	Mary A. Valley	Lloyd R. Valley	Jane V. Anguiani
Jun. 26, 1982	New London	John E. Caldwell	John Caldwell	Mary Holebrook
Jul. 2, 1982	Concord	Ralph E. Parkhurst	Almond Parkhurst	Nina Moore
Aug. 17, 1982	Henniker	Elizabeth Clark	Ervin A. Fielders	Jennie Jondro
Oct. 5, 1982	Hanover	Jaclyn B. Restuccia	Lawrence Restuccia	Sharon McEachern
Nov. 1, 1982	Henniker	Percy T. Hauptman	Charles Hauptman	Anna Cox
Nov. 2, 1982	Concord	Ruth D. Holmes	John W. Deem	Amelia Schuehler
Nov. 3, 1982	Hanover	Kate Louise Emerson	Donal C. Emerson	Nancy C. Westgate
Nov. 11, 1982	Henniker	Kendall W. Bagley	Orlando T. Bagley	Minnie D. Bingham
Dec. 27, 1982	Manchester	Cecil H. Wright Sr.	Henry Wright	Hazel Unknown

Marriages Registered in the Town of Henniker for the Year 1982

Date of Marriage	Groom's name and Place of Residence	Bride's name and Place of Residence
Jan. 9, 1982	Merle E. Hagen, Jr., Henniker, NH	Emmy Lou McLeod, Gorham, NH
Feb. 14, 1982	Brian M. Ceriello, Henniker, NH	Leslie F. Hadley, Henniker, NH
Mar. 27, 1982	Daniel O. Jenkins, VIII, Weare, NH	Meongkyu Lee, Henniker, NH
Apr. 3, 1982	Bradley Barr, Henniker, NH	Kathy G. Brown, Henniker, NH
Apr. 17, 1982	Mark L. Reade, Weare, NH	Michelle Patenaude, Henniker, NH
Apr. 18, 1982	Donald F. L'Heureux, Henniker, NH	Clair L. Colby, Henniker, NH
Jun. 12, 1982	William P. Gould, Henniker, NH	Laurianna Barr, Henniker, NH
Jun. 19, 1982	Robert S. Therrien, Henniker, NH	Mary S. Hill, Antrim, NH
Jul. 10, 1982	Santiago Gervacio, Lawrence, MA	Marie L. Paul, Lawrence, MA
Jul. 17, 1982	Ted G. McDonald, Kingston, NH	Charlene R. Quimby, Henniker, NH
Aug. 14, 1982	Richard P. Chiocca, Henniker, NH	Susan Leonard, Londonderry, NH
Sep. 18, 1982	Philip J. English, Henniker, NH	Jeanette R. Pennock, Henniker, NH
Sep. 25, 1982	John A. Sippel, Henniker, NH	Nancy C. Foley, Henniker, NH
Oct. 31, 1982	Edward J. Hatlack, Henniker, NH	Stella S. Whedon, Henniker, NH
Nov. 19, 1982	James S. Arpad, New York City, NY	Elaine A. P. Wallace, New York City, NY

LONG-TERM INDEBTEDNESS — As of December 31, 1982 — Statement of Debt Service Requirements

	Sewer Bond	Sewer Notes	Water Notes	NHMBB
	5%	5.75%	Various	Non-Guaranteed
Amount of Orig. Issue	\$985,000	\$70,000	\$90,000	\$86,180
Date of Orig. Issue	December, 1976	December, 1976	August, 1980	
Princ. Payable Date	December 1st	December 31st	July 1st	March 1st
Interest Payable Date	December 1st	6-30 & 12-31	Jan. 1st & July 1st	3-1 & 9-1
Payable at	Farm. Home Adm.	Bank of N.H.		
Total				
Maturities -				
Fiscal Yr. Ending	Prin.	Int.	Prin.	Int.
December 31, 1983	35,000	38,750	7,000	1,610
December 31, 1984	35,000	37,000	7,000	1,208
December 31, 1985	35,000	35,250	7,000	805
December 31, 1986	35,000	33,500	7,000	402
December 31, 1987	35,000	31,750		
December 31, 1988	35,000	30,000		
December 31, 1989	35,000	28,250		
December 31, 1990	35,000	26,500		
December 31, 1991	35,000	24,750		
December 31, 1992	35,000	23,000		
December 31, 1993	35,000	21,250		
December 31, 1994	35,000	19,500		
December 31, 1995	35,000	17,750		
December 31, 1996	35,000	16,000		
December 31, 1997	35,000	14,250		
December 31, 1998	35,000	12,500		
December 31, 1999	35,000	10,750		
December 31, 2000	35,000	9,000		
December 31, 2001	35,000	7,250		
December 31, 2002	35,000	5,500		
December 31, 2003	35,000	3,750		
December 31, 2004	40,000	2,000		
Totals	775,000	448,250	28,000	4,025
			80,000	50,007
				50,007
				86,180
				40,042.50
				969,180
				542,324.50

HENNIKER SCHOOL DISTRICT ORGANIZATION

MODERATOR

Robert R. Howard III

CLERK

Lorraine Ancelet

TREASURER

William Mulvey

AUDITORS

*Town Auditors
Henniker, N.H.*

SUPERINTENDENT OF SCHOOLS

Thomas J. Warman

ASSISTANT SUPERINTENDENT OF SCHOOLS

Ralph J. Minichiello

SCHOOL BOARD

<i>Elishe Damsour</i>	Term Expires 1983
<i>Ronald Taylor</i>	Term Expires 1983
<i>Katherine Patenaude</i>	Term Expires 1985
<i>Laura Carlson</i>	Term Expires 1985
<i>Wayne Colby</i>	Term Expires 1984

AUDITORS' CERTIFICATE

This is to certify that we have examined the books, vouchers, bank statements and other financial records of the treasurer of the school district of Henniker of which the above is a true summary for the fiscal year ending June 30, 1982, and find them correct in all respects.

*Robert Konze
Jack Savage
John Durr
Auditors*

The State of New Hampshire

HENNIKER SCHOOL DISTRICT

SCHOOL WARRANT

To the inhabitants of the School District in the Town of Henniker qualified to vote in district affairs:

You are hereby notified to meet at the Cogswell Memorial High School Gymnasium on the 8th day of March 1983 to act upon the following subjects:

1. To choose by non-partisan ballot, the following school district officers with the polls open at 10:00 o'clock in the morning and closing at 6:00 o'clock in the evening.
 - A. (2) Two School Board Members each for 3 Year Terms
 - B. (1) One School Board Member for 2 Year Term
 - C. (1) One Moderator for 1 Year Term
 - D. (1) One Treasurer for 1 Year Term
 - E. (3) Three Auditors for 1 Year Term
 - F. (1) One Clerk for 1 Year Term

Given under our hands as said Henniker this 2nd day of February 1983.

*Blithe Damour, Chairman
Wayne Colby
Ronald Taylor
Laura Carlson
Katherine Patenaude*

A true Copy of Warrant - Attest:

*Blithe Damour, Chairman
Wayne Colby
Ronald Taylor
Laura Carlson
Katherine Patenaude*

I certify that on the 4th day of February, 1983, I posted a copy of the written warrant attested by the School Board of said District at the place of meeting within named and a like attested copy at Henniker Pharmacy, Henniker Post Office being a public place in said district.

Janice Edwards

State of New Hampshire
County: Merrimack

Personally appeared the said Janice Edwards and made oath the above certificate by her signed is true.

Before me *Joan Cleveland*
Notary Public

SCHOOL BOARD'S CERTIFICATE

This is to certify that the information contained in this report was taken from official records and is complete and correct to the best of our knowledge and belief. The accounts are kept in accordance with Section 24 of Chapter 71 of the Revised Statutes Annotated, and upon forms prescribed by the Department of Revenue Administration.

Thomas J. Watman
Superintendent of Schools
Laura Carlson
Wayne Colby
Blithe Damour
Katherine Patenaude
Ronald Taylor

Henniker School Board

State of New Hampshire

HENNIKER SCHOOL DISTRICT

SCHOOL WARRANT

To the inhabitants of the School District in the Town of Henniker qualified to vote in district affairs:

You are hereby notified to meet at the Cogswell School Auditorium on the eighth day of March, 1983, at 8:00 in the evening to act upon the following subjects:

1. To hear the reports of agents, auditors, committees and officers chosen or to take any action relating thereto.
2. To see what sum of money the District will vote to raise and appropriate for the support of schools, for the payment of salaries of school district officials and agents, and for the payment of statutory obligations of the District; or take any other action in relation thereto.

3. To see if the District will vote to raise and appropriate the sum of two thousand dollars (\$2,000.00) as a Contingency Fund, or to take any other action in relation thereto.

4. To see if the District will vote to establish a School Facilities Committee of five (5) persons appointed by the Chairman of the School Board for the purposes of developing a specific building proposal to meet the space needs of the students of the Henniker School District. This proposal to be based on the January 26, 1983 recommendations of the School Board's Review Committee. Said report calling for an addition to the present high school facility at an estimated cost of 1.5 million dollars.

The addition to be attached to the present gym and be a two-level structure including a new gym, cafeteria, art and music facilities, teacher work space and storage; and would also involve renovation of the existing gym and cafeteria into classrooms and/or other needed space, together with improvements in the heating system of the existing building as well as the new. The current estimate of construction cost is \$1.25 million, and equipment would add another \$250,000 approximately.

The School Facilities Committee is directed to submit a report together with their recommendations no later than December 1, 1983 to the School board and the citizens of Henniker, or take any other action in relation thereto.

5. To see if the District will vote to establish a Cooperative School District Planning committee pursuant to the provisions of RSA 195, consisting of three (3) voters of the District, one of which shall be a representative of the School Board, to investigate and study the possibility of establishing a cooperative school district for all or part of the Henniker School System with the Hillsboro-Deering School District.

Said Committee is directed to provide a preliminary report to the School Board and the voters of the District no later than December 1, 1983, or to take any other action in relation thereto.

6. To change the purpose of the Capital Reserve Fund established under Article 8, of the 1979 Annual Meeting from "building and site development" to use by the Cooperative School District Planning Committee to pay the expenses of the committee, including the employment of professionals and consultants as may be required by the committee, or take any other action in relation thereto.

(Note: 2/3 vote is required on this article.)

7. To authorize the appropriation of \$2,000 together with interest thereon from the Capital Reserve Fund established under Article 8 of the 1979 Annual Meeting and as changed in Article 6 of this warrant for use of the Cooperative School District Planning Committee for the payment of the expenses of the Committee, including the employment of professionals and consultants as may be required by the committee or to take any other action in relation thereto.

8. To change the purpose of the Capital Reserve Fund established under Article V of the 1980 Annual Meeting by adding the additional purpose of replacement of the boiler and related heating equipment in the High School to the initial purposes of "building and site development, related architectural and engineering studies, site options, attorney fees, and printing expenses" and other associated items or to take any other action in relation thereto.
(Note: 2/3 vote is required on this article.)

9. To authorize the appropriation of twenty-seven thousand dollars (\$27,000) from the Capital Reserve Fund established under Article V of the 1980 Annual Meeting as changed in Article 8 of this warrant for the replacement of the boiler and burner of the High School heating plant and other associated items or to take any other action in relation thereto.

10. To see if the District will vote to raise and appropriate the sum of twenty-five thousand three hundred and fifty dollars (\$25,350.00) for removal and replacement of all shingles on the Elementary School roof and associated items, or to take any other action in relation thereto.

11. To see if the District will vote to raise and appropriate the sum of nine thousand dollars (\$9,000.00) for the painting of the Henniker Elementary School Building and associated items, or to take any other action in relation thereto.

12. To see if the District will vote to raise and appropriate the sum of five thousand dollars (\$5,000.00) for the installation of insulation in the Henniker Elementary School Building, and associated items, or to take any other action in relation thereto.

13. To see if the District will vote to raise and appropriate the sum of two thousand dollars (\$2,000.00) for the conducting of a complete energy audit of Henniker High School. Said audit to include evaluation of the heating system, electrical system, building envelope, operational and maintenance procedures, and associated items. Said audit to result in specific recommendations for energy conservation measures along with initial cost estimates and pay back periods, or to take any other action in relation thereto.

14. To see if the District will vote to raise and appropriate the sum of twenty-five thousand dollars (\$25,000.00) for the provision of temporary classroom space, utilities, teachers and aides salaries, furniture, supplies, equipment and other related items; as may be required to handle interim critical space needs, or to take any other action in relation thereto.

15. To see if the District will vote to authorize the School Board to apply for, accept and expend, without further action of the School District meeting, money from any source which becomes available during the fiscal year upon the following conditions:

- a) The money must be used for the legal purposes for which the School District can appropriate money.
- b) The School Board must hold a public hearing in connection with any proposed expenditure of funds.
- c. It shall not require the expenditure of additional School District funds. This action is taken pursuant to the authority of RSA 198:20-b, or to take any other action in relation thereto.

16. To choose agents and committees in relation to any subject in this warrant.

17. To transact any other business that may legally come before said meeting.

Given under our hands this 16th day of February, 1983, at said Henniker.

Blithe Damour, Chairman
Wayne Colby
Ronald C. Taylor
Laura W. Carlson
Katherine B. Patenaude

1981/82 Warrant Articles

The expenditures for the warrant articles have been posted in their appropriate categories in the expenditure columns. This summary reflects the activity in those warrant articles.

- III. Contingency \$2,000
 The contingency was used to defray the over expenditure in the Handicap Out of District Tuition accounts as announced at the article in 1982 for the \$25,000 deficit appropriation for this purpose.
- IV. Audit \$2,000
 The actual charges for the State of NH Revenue Administration audit was \$2,503.55. The balance over the warrant article came from the operating budget.
- V. Purchases and Repairs \$6,650
 This article purchased the PA system, the insulation in the high school attic, the installation of the mechanical air vent for the high school building, the construction of the fire wall in the kindergarten, and a new outside door for the school. Actual expenditures for this article was \$6,906.52. The balance over the appropriation came from the operating budget.
- VI. Gifted and Talented \$3,158
 This warrant appropriated funds for a gifted and talented program. Actually spent from this warrant was \$3,051.66.

HENNIKER SCHOOL DISTRICT

	1983-1984 Proposed Budget				1982-1983 Budget		1981-1982	
	Elemen.	J. High	High	Sub-total	Total	Sub-total	Actual Expenditure	Total
REGULAR INSTRUCTION								
Teachers' Salaries	208,455	84,475	132,346	425,276		388,732	361,037.46	
Health Insurance	11,929	3,533	7,683	23,145		19,112	16,649.00	
Life Insurance	535	160	245	940		549	394.40	
Retirement	3,398	1,366	2,141	6,905		5,237	5,136.74	
FICA	13,966	5,656	8,872	28,494	484,760	25,610	24,208.53	407,426.13
Substitutes' Salaries	2,073	618	945	3,636		3,636	7,556.89	
FICA	139	42	63	244	3,880	244	480.20	8,037.09
Aides' Salaries	19,512	—0—	—0—	19,512		18,758	18,061.16	
FICA	1,307	—0—	—0—	1,307	20,819	1,257	1,206.35	19,267.51
General School								
Supplies	3,840	1,040	1,670	6,550		6,100	6,718.20	
AV Supplies	763	207	343	1,313		1,208	801.82	
Additional Equipment	316	—0—	—0—	316		—0—	—0—	
Replacement Equipment	243	—0—	—0—	243	8,422	531	—0—	7,520.02
Art								
Supplies	1,059	298	470	1,827		1,894	1,661.15	
Additional Equipment	—0—	—0—	—0—	—0—	1,827	—0—	68.60	1,729.75
Business Education								
Supplies	—0—	—0—	890	890		821	445.09	
Books	—0—	—0—	—0—	—0—		248	—0—	
Additional Equipment	—0—	—0—	—0—	—0—		—0—	—0—	
Replacement Equipment	—0—	—0—	—0—	—0—	890	250	179.70	624.79
English								
Supplies	4,302	296	32	4,630		4,068	2,729.78	

Books	822	1,807	329	2,958	2,053	2,608.92
Periodicals	—0—	—0—	—0—	—0—	100	—0—
Foreign Language					7,588	6,221
Supplies	—0—	—0—	50	50	78	—0—
Books	—0—	—0—	324	324	104	81.83
Periodicals	—0—	—0—	176	176	107	143.90
Reference Materials	—0—	—0—	42	42	32	—0—
AV Software	—0—	—0—	44	44	72	—0—
Home Economics					636	393
Supplies	—0—	726	1,331	2,057	1,870	1,658.92
Books	—0—	152	152	304	110	157.23
Reference Material	—0—	85	85	170	—0—	—0—
Additional Equipment	—0—	55	300	355	98	—0—
Replacement Equipment	—0—	77	119	196	1,030	154.93
Industrial Arts					3,082	3,108
Supplies	—0—	1,220	3,524	4,744	2,661	1,263.55
AV Supplies	—0—	94	—0—	94	—0—	—0—
Books	—0—	216	242	458	—0—	—0—
Additional Equipment	—0—	707	4,045	4,752	249	—0—
Replacement Equipment	—0—	—0—	—0—	—0—	499	353.40
Kindergarten					10,048	3,409
Supplies	589	—0—	—0—	589	282	259.16
Replacement Equipment	1,677	—0—	—0—	1,677	—0—	—0—
Learning Disabilities					2,266	282
Supplies	1,458	161	226	1,845	902	691.44
AV Supplies	53	—0—	—0—	53	74	281.06
Books	—0—	—0—	—0—	—0—	147	—0—
AV Software	—0—	45	92	137	—0—	—0—
Additional Equipment	—0—	—0—	—0—	—0—	570	—0—
Math					2,035	1,693
Supplies	1,631	93	284	2,008	1,345	1,330.77

AV Supplies	—0—	—0—	—0—	—0—	—0—	408	—0—
Books	98	235	383	716	2,590.03	393	2,590.03
Periodicals	—0—	—0—	—0—	—0—	—0—	116	—0—
Reference Materials	—0—	—0—	40	40	—0—	—0—	—0—
AV Software	—0—	197	—0—	197	102.23	—0—	102.23
Additional Equipment	—0—	238	205	443	323.18	209	323.18
Dues & Fees	—0—	165	200	365	2,571	100	63.00
Music					4,409.21		4,409.21
Supplies	—0—	100	148	248	850.60	252	850.60
AV Supplies	—0—	—0—	—0—	—0—	—0—	30	—0—
Books	—0—	16	25	41	—0—	82	—0—
AV Software	—0—	—0—	—0—	—0—	—0—	50	—0—
Additional Equipment	280	—0—	—0—	280	778	364	—0—
Physical Education					850.60		850.60
Supplies	—0—	85	—0—	85	—0—	—0—	—0—
Books	—0—	—0—	—0—	—0—	41.00	40	41.00
Additional Equipment	—0—	70	—0—	70	231.49	—0—	231.49
Replacement Equipment	346	—0—	—0—	346	310.09	409	310.09
Readiness					582.58		582.58
Supplies	452	—0—	—0—	452	157.68	428	157.68
Additional Equipment	33	—0—	—0—	33	153.25	—0—	153.25
Replacement Equipment	—0—	—0—	—0—	—0—	—0—	11	—0—
Science					310.93		310.93
Supplies	327	794	444	1,565	1,989.03	1,472	1,989.03
Books	269	—0—	394	663	389.63	898	389.63
Periodicals	23	—0—	—0—	23	—0—	—0—	—0—
Reference Materials	16	—0—	—0—	16	—0—	80	—0—
AV Software	27	—0—	—0—	27	—0—	17	—0—
Additional Equipment	—0—	—0—	1,245	1,245	203.41	892	203.41
Replacement Equipment	—0—	—0—	2,017	2,017	—0—	148	—0—
Social Studies					2,582.07		2,582.07

Supplies	—0—	—0—	—0—	—0—	50	853.80
AV Supplies	—0—	—0—	—0—	—0—	50	—0—
Books	436	336	1,012	1,784	950	1,444.86
Periodicals	273	—0—	—0—	273	—0—	88.50
Reference Materials	96	—0—	—0—	96	156	—0—
AV Software	—0—	—0—	—0—	—0—	53	—0—
Replacement Materials	39	—0—	—0—	39	2,192	1,259 2,413.61
Computer Instruction						
Supplies	—0—	110	163	273	223	277.06
Books	—0—	78	118	196	127	74.24
Periodicals	—0—	—0—	—0—	—0—	22	20.00
Additional Equipment	—0—	600	900	1,500	825	71.00
Dues	—0—	12	18	30	1,999	1,197 —0— 442.30
Driver Education						
Services	—0—	—0—	1,000	1,000	1,250	1,250 1,450.00 1,450.00
Vocational Education						
Tuition	—0—	—0—	3,432	3,432	3,375	3,375 1,365.98 1,365.98
Federal Projects						
Various	1,995	595	910	3,500	—0—	—0— 2,099.16 2,099.16
SPECIAL EDUCATION						
Aides' Salaries	8,077	—0—	—0—	8,077	9,055	8,577.65
FICA	541	—0—	—0—	541	607	573.11 9,150.76
Sch. Admin. Unit #24						
Special Education Program	9,503	2,834	4,335	16,672	7,275	7,275 8,637.00 8,637.00
Out of District Placement						
Tuition	38,932	17,072	3,700	59,704	69,089	63,529.38
Transportation	5,600	4,032	7,200	16,832	15,807	84,896 22,768.69 86,298.07
Other Services						
Occupational Therapist						
Serv/Supplies	2,041	—0—	—0—	2,041	4,243	4,007.18
Physical Therapist	—0—	—0—	—0—	—0—	1,476	1,148.61
Gifted & Talented	3,500	—0—	—0—	3,500	3,500	9,219 3,051.66 8,207.45

Athletics

74

Health Insurance	377	112	172	661	1,406	1,251.88
Life Insurance	22	7	10	39	26	17.40
Retirement	125	37	55	217	211	—0—
FICA	304	90	135	529	515	467.44
Travel	29	9	12	50	50	—0—
Supplies	216	64	99	379	351	199.44
Additional Equipment	132	40	60	232	45	59.11
Replacement Equipment	—0—	—0—	—0—	—0—	550	—0—
Doctor Exams	86	9	55	150	10,154	10,789 912.00 9,902.05
Psychologist Services						
Testing	200	30	70	300	300	—0—
Services	4,858	1,214	2,024	8,096	7,366	7,666 6,450.82 6,450.82
Speech Therapy						
Services	5,286	1,321	2,203	8,810	8,374	8,374 8,608.02 8,608.02
Curriculum Development						
Summer Curriculum	570	170	260	1,000	—0—	—0— 1,312.61 1,312.61
Staff Development						
Tuition Reimbursement	855	255	390	1,500	1,250	1,250 820.00 820.00
Library Services						
Aide Salary	1,314	—0—	—0—	1,314	—0—	—0— —0— —0—
Aide FICA	88	—0—	—0—	88	—0—	—0— —0— —0—
Librarian Salary	9,806	2,925	4,475	17,203	15,840	14,725.00
Health Insurance	1,018	304	464	1,786	1,406	1,251.88
Life Insurance	20	6	9	35	89	17.40
Retirement	160	48	73	281	217	201.75
FICA	657	196	300	1,153	1,061	983.70
Film Rental	300	150	250	700	550	513.80
Supplies	50	—0—	75	125	88	222.22
Books	1,196	1,716	4,004	6,916	6,500	3,303.81
Periodicals	126	290	580	996	974	878.15
Microfilm	209	62	95	366	—0—	—0—

Reference Material	417	—0—	650	1,067	—0—	—0—	—0—
Replacement Equipment	—0—	—0—	1,345	1,345	662	27,387	626.48 22,724.19
SCHOOL BOARD SERVICES							
School Board							
Salaries	855	255	390	1,500	1,500		1,500.00
FICA	58	17	26	101	101		99.75
Other Expenses	29	8	13	50	50	1,651	663.14 2,262.89
Clerk							
Salary	5	2	3	10	10	10	10.00 10.00
Treasurer							
Salary	485	145	220	850	750		750.00
FICA	33	10	15	58	50		45.95
Supplies	314	94	142	550	650	1,450	220.70 1,016.65
Moderator							
Salary	15	4	6	25	25	25	25.00 25.00
Legal Fees							
Services	1,995	595	910	3,500	1,000	1,000	1,575.00 1,575.00
Audit							
Services	43	13	19	75	75	75	2,511.55 2,511.55
Census							
Services	143	43	64	250	—0—		205.45
State Fee	64	19	30	113	—0—	—0—	—0— 205.45
Sch. Admin. Unit #24							
District Share	24,276	7,240	11,074	42,590	40,423		35,325.00
Travel	43	13	19	75	75	40,498	6.80 35,331.80
Advertising							
Expenses	1,025	305	470	1,800	1,100	1,100	3,154.78 3,154.78
School Board Dues							
Dues & Fees	212	63	95	370	370	370	290.00 290.00
Computer Materials							
Checks & Forms	371	111	168	650	650	650	678.62 678.62

Replacement Equipment	—0—	—0—	—0—	—0—	1,600	2,255	3,155	1,927.98	3,078.87
Other Expenses									
Postage	456	136	200	792		650		714.62	
Dues & Fees	200	60	90	350		300		296.00	
General Support/Supplies	—0—	260	540	800		—0—		—0—	
Graduation	—0—	—0—	500	500		500		363.87	
Travel	114	34	52	200		150		193.20	
Miscellaneous Other									
Expenses	25	25	25	75	2,717	75	1,675	91.71	1,650.40
Computer Coordinator									
Salary	570	170	260	1,000		—0—		—0—	
Retirement	10	3	4	17		—0—		—0—	
FICA	38	11	18	67	1,084	—0—	—0—	—0—	—0—
Team Leaders									
Salary	—0—	—0—	—0—	—0—		1,100		1,000.00	
Retirement	—0—	—0—	—0—	—0—		15		14.19	
FICA	—0—	—0—	—0—	—0—	—0—	74	1,189	66.89	1,081.08
Curriculum Coordinator									
Salary	—0—	—0—	—0—	—0—		1,100		1,000.00	
Retirement	—0—	—0—	—0—	—0—		28		13.71	
FICA	—0—	—0—	—0—	—0—		73	1,201	94.80	1,108.51
UPKEEP OF BUILDINGS									
Supervision of Plant									
Salaries	24,910	7,429	11,363	43,702		30,344		29,533.90	
Health Insurance	3,053	911	1,392	5,356		4,218		3,204.47	
Life Insurance	45	13	20	78		78		49.67	
Retirement	592	177	270	1,039		835		95.00	
FICA	1,669	498	761	2,928	53,103	2,033	37,508	1,968.90	34,851.94
Supplies & Travel									
Travel	29	9	12	50		50		86.12	
Supplies	3,120	930	1,423	5,473	5,523	4,990	5,040	7,874.68	7,960.80

Plant Heat	13,246	7,251	14,503	35,000	35,000	35,000	29,032.62	29,032.62
Oil								
Utilities								
Gas	220	55	110	385	300		318.25	
Water	228	68	104	400	319		400.00	
Electricity	7,687	2,293	3,506	13,486	11,935		12,345.87	
Telephone	2,759	823	1,298	4,880	19,151	16,954	4,284.83	17,348.95
Glass								
Supplies	171	51	78	300	300	300	237.57	237.57
Small Tools & Hardware								
Supplies	314	93	143	550	450	450	54.57	54.57
Plumbing								
Repairs	855	255	390	1,500	1,200	1,200	757.84	757.84
Heating								
Repairs	800	455	895	2,150	500	500	1,150.20	1,150.20
Contracted Services								
Disposal	1,334	398	608	2,340	1,620		2,186.00	
Custodial Services	214	64	97	375	350	1,970	—0—	2,186.00
Non-Instruct. Repair & Equip.								
Repairs/Supplies	3,265	1,610	2,000	6,875	900		6,389.81	
Equipment	300	—0—	—0—	300	1,050	1,950	4,555.57	10,945.38
Re-Keying								
Services - Repairs	114	34	52	200	200	200	175.00	175.00
Miscellaneous Services								
Repairs	199	60	91	350	350	350	68.82	68.82
Electrical								
Repairs	626	188	286	1,100	440	440	124.13	124.13
Upkeep of Grounds								
Maintenance/Repairs	268	80	32	670	—0—		—0—	
Equipment	200	—0—	—0—	200	870	—0—	322.24	322.24
Upkeep of Equipment								

General School	961	236	4.33	1,685	1,570	318.40
Business Dept	0	0	1,477	1,477	1,499	975.40
Home Economics Dept	0	83	1.38	221	200	93.80
Industrial Arts Dept	0	233	467	700	700	552.00
Music Dept	0	30	45	75	0	2,649.12
Science Dept	0	0	600	600	200	1,400.75
Computer Dept	0	160	240	400	100	76.75
Health Services	12	3	5	20	60	0
Non Instructional						
Heating	213	64	98	375	375	2,463.95
Non Instructional						
Bell System	223	66	102	391	150	0
Non Instructional						
Electrical	114	34	52	200	200	73.00
Replacement of Equipment	0	0	0	0	4,180	0
Upkeep of Vehicles						8,603.17
Non Owned Veh. Inc.	0	0	0	0	45	0
Other Plant Services						
Property Insurance	3,420	1,020	1,560	6,000	6,500	4,506.70
Boiler Insurance	114	34	52	200	174	0
PROPERTY TRANSPORTATION						
To & From School						
Contingency	570	170	260	1,000	1,000	0
Autumn Route	7,125	2,125	3,250	12,500	12,500	12,500.00
Valley Transportation	10,203	3,043	4,654	17,900	16,110	16,110.00
Paul Route	7,125	2,125	3,250	12,500	12,500	12,500.00
Boston Route	12,825	3,825	5,850	22,500	11,300	11,300.00
Could Route	5,168	1,541	2,357	9,066	7,739	6,926.00
Ruffled Road Ext.	0	0	0	0	1,000	0
Vocational Education Rt.	0	0	3,710	3,710	4,500	4,068.79
Special Ed. Route	3,780	0	2,520	6,300	69,515	2,599.00
					2,866	65,963.79

HENNIKER SCHOOL DISTRICT BUDGET

1983-1984 BUDGET

SHORT FORM

	1983-84 Proposed Budget	1982-83 Adopted Budget	1981-82 Actual Expenditures
Regular Instruction Program			
Teachers-Salary & Benefits	\$ 484,760	\$ 439,240	\$ 407,426.13
Substitutes-Salary & Taxes	3,880	3,880	8,037.09
Aides-Salaries & Taxes	20,819	20,015	19,267.51
General School	8,422	7,839	7,520.02
Art	1,827	1,894	1,729.75
Business Education	890	1,319	624.79
English	7,558	6,221	5,338.70
Foreign Language	636	393	225.73
Home Economics	3,082	3,108	1,971.08
Industrial Arts	10,048	3,409	1,616.95
Kindergarten	2,266	282	259.16
Learning Disabilities	2,035	1,693	972.50
Math	3,769	2,571	4,409.21
Music	569	778	850.60
Physical Education	501	449	582.58
Readiness	485	439	310.93
Science	5,556	3,507	2,582.07
Social Studies	2,192	1,259	2,413.61
Computer Instruction	1,999	1,197	442.30
Driver Education	1,000	1,250	1,450.00
Vocational Education	3,432	3,375	1,365.98
Federal Programs	3,500	—0—	2,099.16
Special Education Programs			
Aides-Salaries & Taxes	8,618	9,662	9,150.76
SAU #24 Special Ed. Program	16,672	7,275	8,637.00
Out of District Tuition & Trans.	76,536	84,896	86,298.07
Other Services	5,541	9,219	8,207.45
Student Activities			
Athletics	5,157	3,378	2,860.75
Activity Salaries & Fringe	15,425	14,585	13,014.27
Assemblies	500	500	—0—
Guidance & Student Services			
Salaries/Benefits/Expenses	22,860	20,877	18,445.28
Appraisal Services	350	291	567.72
Other Support to Students & Staff			
Health Service,			
Salary/Benefit/Expenses	10,154	10,789	9,902.05
Psychologist Services	8,396	7,666	6,450.82
Speech Therapy Services	8,810	8,374	8,608.02

Curriculum Development	1,000	—0—	1,312.61
Staff Development	1,500	1,250	820.00
Library-Salaries/Benefits/Expenses	33,375	27,387	22,724.19
School Board Services			
School Board-Salary & Expenses	1,651	1,651	2,262.89
Clerk-Salary	10	10	10.00
Treasurer-Salary & Supplies	1,458	1,450	1,016.65
Moderator-Salary	25	25	25.00
Legal Services	3,500	1,000	1,575.00
Audit Services	75	75	2,511.55
Census-Salary & Expenses	363	—0—	205.45
SAU #24-District Share & Travel	42,665	40,498	35,331.80
Advertising	1,800	1,100	3,154.78
School Board Dues	370	370	290.00
Computer Supplies	650	650	678.62
Insurance	7,762	6,490	5,509.61
Retirement Liability Expense	1,250	1,250	1,101.12
Office of the Principal			
Salary & Benefits-Principal(s)	54,445	32,413	29,448.18
Secretary-Salary & Benefits	14,419	10,097	8,813.30
Administrative Asst.-			
Salary/Benefits	—0—	14,164	12,838.75
Office Expenses	1,600	3,155	3,078.87
Other Expenses			
(Postage, graduation, etc.)	2,717	1,675	1,659.40
Team Leaders-Salary/Taxes	—0—	1,189	1,081.08
Curriculum Coord.-Salary/Taxes	—0—	1,201	1,108.51
Computer Coord.-Salary/Taxes	1,084	—0—	—0—
Supervision of Plant/Upkeep			
Salary & Benefits	53,103	37,508	34,851.94
Custodial Supplies & Travel	5,523	5,040	7,960.80
Plant Heat	35,000	35,000	29,032.62
Utilities	19,151	16,954	17,348.95
Glass Repair	300	300	237.57
Small tools/Hardware	550	450	54.57
Plumbing repairs/supplies	1,500	1,200	757.84
Heating repairs	2,150	500	1,150.20
Contracted Services	2,715	1,970	2,186.00
Non Instructional Repairs/Equip.	7,175	1,950	10,945.38
Re-keying	200	200	175.00
Miscellaneous Services	350	350	68.82
Electrical Repair	1,100	440	124.13
Upkeep of Grounds	870	—0—	322.24
Upkeep of Equipment	6,144	9,234	8,603.17
Upkeep of Vehicles-			
non owners insurance	—0—	45	—0—
Other Plant Services-			
Property/Boiler Insurance	6,200	6,674	4,506.70
Pupil Transportation			
To and from school	85,476	69,515	65,963.79
Field Trips	1,025	400	251.28

Athletics	9,300	8,132	6,740.92
Evaluation			
Accountability	1,000	—0—	—0—
Building Improvements			
Major Projects &			
Handicap Accessibility	9,000	4,000	—0—
Transfers to Other Funds			
To Student Activities	7,065	5,124	4,728.30
To Food Service Funds	37,705	36,557	29,446.83
Paid from Capital Reserve Funds			4,000.00
GRAND TOTAL	<u>\$1,212,596</u>	<u>\$1,070,273</u>	<u>\$1,009,652.45*</u>

*This report is based on modified accrual accounting and is net of refunds received as required by the Department of Education and the Department of Revenue Administration for all funds.

1983-84 PROJECTED REVENUES

Item	Projected 1983-84	Approved 1982-83	Actual 1981-82
Local Sources			
Tuition	\$ 2,315	\$ 2,165	\$ 4,000.00
Interest	1,500	2,500	1,333.09
Gate Receipts	650	800	627.00
Trust Funds	8,200	4,000	7,137.49
Sale of Misc. Equipment	50	50	—0—
Other Local Sources	—0—	8,335	8,164.31
Local Income-			
Student Lunch Program	23,500	23,500	21,560.53
Total Local Sources	<u>\$ 36,215</u>	<u>\$ 41,350</u>	<u>\$42,822.42</u>
State Sources			
Sweepstakes	\$ 6,596	\$ 5,848	\$ 6,497.94
Foster Children Aid	—0—	—0—	2,421.96
Vocational Education Trans.	3,710	4,500	3,699.62
Driver Education	1,000	1,250	1,450.00
Handicap Education	14,886	14,886	18,222.39
Total State Sources	<u>\$ 26,192</u>	<u>\$ 26,484</u>	<u>\$32,291.91</u>
Federal Sources			
Flood Control	\$ 2,390	\$ 750	\$ 2,397.57
School Lunch Reimbursement	11,020	11,020	8,456.00
Federal Programs	3,500	—0—	2,000.00
Total Federal Sources	<u>\$ 16,910</u>	<u>\$ 11,770</u>	<u>\$12,853.57</u>
TOTAL REVENUES	<u>\$ 79,317</u>	<u>\$ 79,604</u>	<u>\$87,967.90</u>
TOTAL OPERATING BUDGET	<u>\$1,212,596</u>	<u>\$1,070,273</u>	
District Assessment	<u>\$1,133,219</u>	<u>\$ 990,669</u>	

REPORT OF THE HENNIKER SCHOOL BOARD

It has been a very busy year for your School Board. Faced with the State Department's assignment of Provisionally Approved Status to the Cogswell Memorial High School, we have pursued those avenues which we believe will lead to the timely reassignment of Approved Status. At the present time, we have taken care of the safety problems in the science labs. We have also instituted a four year plan which will bring the number of volumes in the library to that required by the State Department of Education. Another four year plan has been initiated to correct the safety, equipment and curriculum deficiencies within the Industrial Arts Program as noted by the State in their numerous reports to us.

We have also introduced some major reorganizational changes to the custodial staff. We have hired a Supervisor of Buildings and Grounds whose responsibilities include the supervision of maintenance and upkeep within all of our buildings. His skills will also enable him to personally make many repairs which otherwise would have to be assigned to outside contractors at considerable additional expense. For the 1983-84 school year we are investigating further reorganization of the custodial staff. Our intent is to radically improve the condition and state of repair of all of our property. At this time we are also considering administrative reorganization which will allow for more accountability.

Using Federal Block Grant money which was available to us, we have hired a Community-School Coordinator on a part-time basis whose responsibilities include keeping members of the community aware of the many activities going on within the school system and apprised of any activities available in which they might care to participate. We believe that it is vitally important that the community be kept up to date as to what is going on within the school system so that they can make informed and valid decisions concerning their children's educational process.

During the past summer we appointed four advisory committees made up of community members representative of the many viewpoints within Henniker. It has been their charge to study the current situation in each of their areas and make suggestions to the Board regarding possible changes and improvement in the schools. The Revitalization Committee was formed to study and recommend those repairs which need to be made to the buildings regardless of any long-term changes to our facilities. The Volunteer Committee was organized to coordinate volunteer efforts within the community for work days to help improve the current conditions of the building. The Curriculum Committee is examining the existing curriculum and will make suggestions to improve and expand these offerings. The Review Committee is studying possible long-term solutions to our space problems and will make recommendations to the Board based on their findings.

Unfortunately, due to printing deadlines, I must write this report before the final Public Hearing has been held and the committees have been able to report their results to the Board. However, by the time you read this, the findings of the committees will be public and some of these will definitely be reflected in the proposed school budget and warrant articles. We, as a Board, realize that some changes and improvements must be made in order to provide our

children with the kind of educational opportunities that they fully deserve. We ask that you the taxpayers and voters of Henniker give your support to these improvements which have been recommended by your fellow citizens after many long and arduous hours of careful study and consideration. Your affirmative vote will help to ensure that the children of Henniker receive the type of quality education which should be available to them. Thank you.

Blithe R. Damour
Chairman

HENNIKER SCHOOL DISTRICT

REPORT OF SCHOOL DISTRICT TREASURER FISCAL YEAR JULY 1, 1981 TO JUNE 30, 1982

FOOD SERVICE FUND

Cash on Hand July 1, 1981 (Treasurer's Bank Balance)		\$ 5,774.23
Revenue from State Sources	\$ 8,488.00	
Received from all Other Sources	<u>21,560.53</u>	
Total Receipts		<u>30,048.53</u>
Total Amount Available for Fiscal Year		35,822.76
Less School Board Orders Paid		<u>26,609.03</u>
Balance on Hand June 30, 1982 (Treasurer's Bank Balance)		9,213.73

GENERAL FUND

Cash on Hand July 1, 1981 (Treasurer's Bank Balance)		\$ 4,192.11
Received from Selectmen:		
Current Appropriation	\$897,911.00	
Deficit Appropriation	25,000.00	
Balance of Previous Appropriations	—0—	
Advance on Next Year's Appropriation	—0—	
Revenue from State Sources	34,326.89	
Revenue from Federal Sources	4,397.57	
Received from Tuitions	4,297.96	
Received as Income from Trust Funds	7,137.49	
Received from Sales of Notes & Bonds	—0—	
Received from Capital Reserve Funds	4 000.00	
Received from all Other Sources	<u>15,514.41</u>	
Total Receipts		<u>992,585.32</u>
Total Amount Available for Fiscal Year		996,777.43
Less School Board Orders Paid		<u>981,352.94</u>
Balance on Hand June 30, 1982 (Treasurer's Bank Balance)		\$ 15,424.49

GEORGE DODGE TRUST

Cash on Hand July 1, 1981		
(Treasurer's Bank Balance)		\$615.00
Received from all Other Sources - Interest	166.18	
Total Receipts		166.18
Total Amount Available for Fiscal Year		\$781.18
Less School Board Orders Paid		<u>—0—</u>
Balance on Hand June 30, 1982		
(Treasurer's Bank Balance)		\$781.18

DETAILED STATEMENT OF RECEIPTS

FROM WHOM	DESCRIPTION	AMOUNT
Town of Henniker	Appropriation	\$897,911.00
	Deficit Appropriation	25,000.00
Various	Tuition	4,297.96
Bank of New Hampshire	Interest	1,333.09
Cogswell Trust Funds	Trust Income	7,137.49
Henniker High School	Student Activity	627.00
Various	Other Local Income	5,810.95
Trustee of Trust Funds	Capital Reserve Funds	4,000.00
Various	Refunds Received	3,148.72
Davis & Towle	Property Insurance for	
	Damage	710.65
Cambridge Mutual	Property Insurance for	
	Damage	3,884.00
State of New Hampshire	Special Education	3,844.91
1980/81	Flood Control 79/80	1,929.74
	Dale Avenue Reimbursement	349.46
	Voc. Ed. Transportation	1,591.50
State of New Hampshire	Sweepstakes	6,497.94
1981/82	Foster Children	2,421.96
	Voc. Ed. Transportation	2,005.00
	Driver Education	800.00
	Handicap Aid	14,886.38
Federal Government	Federal Project	2,000.00
	Flood Insurance 80/81	<u>2,397.57</u>
TOTAL RECEIPTS DURING THE YEAR		\$992,585.32

From Whom	Description	Amount
State of New Hampshire	Federal & State Reimbursement	
	1980/81 receivable	\$ 1,266.00
	1981/82 receivable	7,222.00
Local Sales		21,185.29
Bank of New Hampshire		<u>375.24</u>
TOTAL RECEIPTS DURING YEAR		\$30,048.53

SCHOOL CLERK'S REPORT OF MEETING

March 9, 1982

The following Articles were voted in the affirmative:

- Article I VOTED to accept the reports of agents, auditors, committees and officers as printed in the Annual Report.
- Article II VOTED to direct the School Board to hold three public hearings this Spring for the purpose of presenting School District needs with alternative solutions and to receive public input and direction.
- Article V VOTED to raise and appropriate the sum of \$1,070,273.00 for the support of schools, the payment of salaries of school district officials and agents, and for the payment of statutory obligations of the District.
- Article VI VOTED to raise and appropriate the sum of \$2,000.00 as a Contingency Fund.
- Article VII VOTED to raise and appropriate the sum of \$25,000.00 for the purpose of funding the over expenditure in the 1981-1982 School District Budget caused by the failure to receive Special Education revenues.
- Article VIII VOTED to raise and appropriate the sum of \$1,000.00 for the purpose of re-lining the High School heating system's combustion chamber.
- Article IX VOTED to authorize the School Board to apply for, accept and expend, without further action of the School District meeting, money from any source which becomes available during the fiscal year in accordance with procedures set forth in RSA 198:20-b, upon the following conditions: (a) the money must be used for the legal purposes for which the School District can appropriate money, (b) the School Board must hold a public hearing in connection with any proposed expenditure of funds, and (c) it shall not require the expenditure of additional School District funds.

A true attest,

Lorraine C. Aucoin
School District Clerk

AUDITORS REPORT

January 8, 1983

We have examined the Treasurer's cash accounts for the General and Food Service Funds of the Henniker School District for the year ended June 30, 1982, and have issued our certification thereon dated January 8, 1983. In addition, we reviewed the School District's system of internal accounting control to the extent we considered necessary. Such study and evaluation disclosed the following conditions which we believe should be addressed by district officials.

TREASURER:

The District Treasurer should prepare an outstanding check list each month as part of the account reconciliation process.

INSURANCE:

A periodic review by an independent service should be conducted of all insurance coverage of the district toward the best available coverage at a competitive price.

COMPETITIVE BIDS

As disclosed by the State Auditors for the period ended June 30, 1981, a formal bidding policy has not been established by the school board. Serious consideration should be given regarding major purchases of consumable products such as fuel oil.

FIXED ASSETS

The ownership of the Grange Hall should be a priority item for the board.

INVENTORIES

Controls should be established over additions, withdrawals and custodianship of the inventories of consumable supplies.

COKE FUND

We recommend that the custodian of the Coke monies submit written monthly reports to the School Board.

Our examination was made for the purpose of forming an opinion of the Treasurer's cash balances only. We did not attempt to reconcile actual receipts and expenditures to voted budgetary activity.

The provision of RSA 71-A:21 require that this letter be published in the next annual School District Report.

We extend our thanks to the S.A.U. Business Administrator for his assistance during our review.

Sincerely,
John A. Savage
Robert Konze
John J. Durr

Auditors appointed by School Board

January 8, 1983

PRINCIPAL'S REPORT 1982/83

In last year's report I commented on the New Hampshire State Department of Education changing our high school rating to provisionally approved. Considerable amounts of time, effort and money have been expended in the last year to rectify the problems that representatives from the Division of Instruction pointed out as needing action. As has been widely reported we had only three more items to work on when their most recent report was issued. The three items were:

- 1) Librarian supervising in the library at least two periods per day without having the facility being used as a study hall.
- 2) Second exit required in the junior high science room.
- 3) Curriculum, health and safety problems corrected in the industrial arts area.

As I write this report, we have completed work on items one and two and are now in the process of finishing the third. The Henniker School Board recently voted the money to fund the first year of a four-year plan to bring the industrial arts program into full state compliance and provide an outstanding program for students. I am expectant that the State Board will recognize the progress that has been made, and reinstate our approved status this spring.

The restoration of our approval status is important to all of us, but especially to our students. We all need to resist the temptation of 'going back to things as usual' when Henniker High School again becomes an approved high school. The reports that will be coming from the many committees set-up by the school board will need to be thoughtfully considered. The various committee recommendations will need to be analyzed and then acted upon. Looking to the future, we need to be preparing for revised state standards, and how they will impact Henniker. We will not be able to do all that is necessary or desirable at once, but we will need to set-up goals and objectives and have a plan with specific things to be accomplished each year.

It might be true that teachers can teach, and students can learn no matter what their surroundings. It is also true that inadequate facilities have a negative impact on both teachers and students and on the overall learning environment. It is true that just spending more and more money will not insure quality education. On the other hand, teachers need to be adequately compensated, and have the types of supplies and equipment available to do an effective job.

Science, industrial arts, business education and home economics are important programs that are expensive to maintain. Art and music should be a part of each student's education, therefore an art room and music room and appropriate materials are a necessity and not a luxury. Computer education is increasingly important. Computers are expensive, but the school should have enough of them available to guarantee a hands-on program for each student.

I saw a bumper sticker recently that said 'If you think education is expensive, try ignorance.' What Henniker can afford is a very important question. In counting the cost we must somehow figure in the cost of not improving the buildings, or providing for the needs of the students that attend the Henniker Schools.

I would like to thank the teachers and staff for the fine job they do. I would like to especially thank Mrs. Francoeur and Mrs. Gearing who work under difficult conditions and with almost constant interruption. The professionalism and sense of dedication that is common among the people who work in the Henniker Schools is uncommon in many other places. Hopefully their efforts will not go unrewarded.

Respectfully submitted,

Larry A. George
Principal

SCHOOL NURSE'S ANNUAL REPORT 1982/83

The School nurse should be an integral member of the professional staff, serving to strengthen the educational process of students through a dual professional role of nurse and teacher, contributing her special knowledge to the overall school situation. She is in the unique position in that she is one of the few members of the staff not involved in judgemental decisions regarding the student and does not administer discipline, but rather should be considered by the administration, staff and students to be an advocate of the student.

In this regard I have been attempting, in this my first year at the Henniker Schools, to participate in meetings held by the teaching staff and special education staff. I have tried to allow time for parent and teacher conferences and have been spending a significant amount of time doing health counselling with students, parents and faculty, some of which involved home visits.

I have been involved in health screenings and appraisals of the students to determine the health status of each child. Included in this area are screenings of height, weight, vision and hearing along with a scoliosis screening for 5th through 8th grade. Reporting problems to parents and initiating referrals when necessary. Along with this I have reported these findings to teachers and other appropriate personnel with recommendations for educational adaptations when necessary. The results of these screenings are entered on the permanent health record of each student enabling me to get an on-going evaluation of the general health of the students. I am also keeping flow sheets on specific students with special needs and concerns.

During the daily visits of students, which average approximately twenty per day, for first aid, basic health problems and the dispensing of medications, I have the opportunity to talk with each student on a one-to-one basis. Noting any physical or emotional problems and also utilizing this time for teaching, and therefore making it a learning experience.

It is the school nurse's primary responsibility to implement the control of communicable disease in the school. In order to comply with the laws and regulations of the state health department we just recently held an immunization clinic during which 52 immunizations were given. This brings most of the students in compliance with the law. In order to enforce these laws, those who are not in compliance have been notified of the probable exclusion from school until compliance is attained.

It is impossible to separate health education from health services, therefore it is my hope to get more involved in the health education curriculum both from the standpoint of acting as a resource person and consultant to the

teachers and also in the actual instruction as a health specialist. Health education programs can help our young people to happier, healthier living. I consider my own professional development and education to be most important, therefore I have been attending school nurse courses and workshops on specific school related topics, put on by the State Education Department and the New Hampshire Heart Association.

One of my goals for future months is to hold a Health Fair in which the school and community would be involved. The second one along the lines of education is to develop in-service programs for the teachers, dealing with current health problems and social issues. Lastly I would like to get to know you, the parents of the students, and members of the community, better.

Respectfully submitted,

Patricia I. Marsh, R.N.
School Nurse

– NOTES –

HENNIKER SCHOOL DISTRICT TEACHERS

Teacher	Exp.	Degree	Institution	Teaching Assignment
Nona Sneed	24	B.S. Journalism Teaching Certificate	Univ. of Tennessee	4th grade
Kenneth Leidner	5	B.A.	Univ. of Cincinnati	
Fran Charron	8	B.E. Elementary	Univ. of N.H.	3/4 Grade
Nancy Evans	7	Phys. Ed. Minor	Plymouth State	5/6 Grade Math, Science & Language
Nancy Lord	12	B.A. Elementary Ed. B.A. Elementary Ed.	UNH	Kindergarten Readiness
Peggy Herbert	5	Minor Music	New England College	2/3rd Grade
Gayle Crane	12	B.A. Elementary Ed.	Oswego	5th grade
Charles Hamel, Jr.	25	B.A. B.S. Physical Ed.	New England College Univ. of Mass.	Physical Ed. K-6, 7, 8, 10 Health 7, 8, 10
Bruce Rutland	6	B.A. Biology M.S. Biology	Amherst, Mass Valparaiso Univ.	7-12 Science & Math
Catherine Currier	7	B.A. Elem. Ed.	UNH	
Jennifer Melkonian	10	B.A. Music M.A. Counseling	Ithica College	2nd grade Music
Phyllis Benoit	10	M. Ed.	Univ. of Vermont St. Michael's College	English/LA
Marianne MacCarthy	3	B.A. English	Winooski, Vt.	
Karen Falk	5	B.S. Special Ed.	Boston College	English 10, 11, 12
George Hamilton	25	B.S., P.E. MAT Ed.	Boston Univ.	L.D. Elementary
June Purington	13	B.E. English 24 Credits-Lib. Science	Springfield	H.S. Phys. Ed. Part-time Librarian K-12
Shirley Brown	14	B.Ed., S.S.	Keene State Univ. Rhode Island Plymouth State	Certified Media Spec. Soc. Studies J.H. & H.S. Math J.H. H.S. Math
Barbara Palicki	26	B.A. Elem. Ed., M.A.T.M. Math, M.S. Earth Science	Mary Manse College, Univ. Detroit, & N.D.	

Praful Patel	21	B.S. Physics, M.S. Elect. M.S. Physics	Maharaja Sayajiraj Univ. Colorado State Univ.	7th & 8th Math & Science
Judy Beaney	9	B.S. Art Ed.	University of N.H.	Art Elem. & J.H.
Susan Regan	8	B.A. French	Rivier College	French 9-12
Cynthia Heishman	4	B.S. Home Economics	Miami Univ. of Ohio	Home Economics
Paul Bliss	10	B.S. Ind. Arts	Rhode Island College	Ind. Arts 7-12
Lori Whitten	3	B.S. Elementary Ed.	UNH, Keene	Grade 1
Carol Sullivan	9	Masters LD	Rivier College	Grade 1
Sean McGivern	13	B.A. Elem. Ed. Masters - Ed Administration	New England College	5th/6th Grade
Mary Donovan	5	B.S. - Elementary Ed. Masters Elementary Ed.	Florida State Univ. Keene State	Math 7/8
Anthony Palopoli	7	B.A. Anthropology B.S. Secondary Ed.	Suffolk Univ. Univ. of MA	Social Studies
Dawn Talbott	2	B.S. Bus. Ed.	West Chester State College	Business Education
Ruth Bodine	17	M.A.	PA Plymouth State	Music
Elwood Carter	10	B.A. M.A. Counseling B.A.	St. Joseph College Florida Southern College Ball State University University of Maryland	Guidance K-12

SUPERINTENDENT OF SCHOOLS ANNUAL MESSAGE

The people of Henniker have long supported attempts to provide excellent educational opportunities for their children. Many positive achievements have resulted from these efforts.

TODAY

Yet, today the community is still faced with the reality that its limited tax base, the growing inability of the State to adequately finance education, the relative smallness of its student population, the divergence of opinions that exist on educational issues and long term pressures to limit the funds available for the operation of the schools have resulted in a challenge of increasing complexity.

Some aspects of this challenge are:

1. The deferral of program improvements pending the approval of a long term solution to our problems can no longer continue, if any semblance of excellence is to be maintained . . .
For example, the number of our learning disabled students justifies the hiring of an aide, providing State approved (K-12) library services requires hiring an aide, science lab tables need to be replaced, the industrial arts program has significant equipment needs, computer education opportunities need to be provided on an expanded basis, art, physical education, and music opportunities should be provided on an expanded basis, science equipment needs to be purchased, additional funds should be provided for testing and curriculum development, etc.
2. Our two major school buildings require increased repairs, maintenance and renovation.
3. Safety standards for school buildings must be met.
4. Additional custodial personnel are required.
5. Attention should be given to improving the aesthetics and acoustics of our buildings.
6. Increasing student populations are making the sizes of our High School specialty areas (industrial arts, home economics, science labs, etc.) inadequate.
7. The great need for expanded secretarial and administrative help in order to meet the multitude of expectations and needs of our schools must be addressed.

Other areas exist and could be noted.

THE FUTURE

New state minimum standards for High Schools will only add to the challenges that must be faced.

If the people of Henniker ultimately choose to form a cooperative school district or to tuition their students elsewhere, they can be assured that the cost will not be inexpensive if the other schools involved are providing superior educational opportunities.

Superior schools generally have well kept buildings, experienced teachers, teachers of the handicapped, extensive media/library services, multi-tracked curricula, updated equipment and books, adequate numbers of custodians, secretaries and administrators, etc. It is expensive for good schools to provide what is needed and required. It is even more expensive, per pupil, for smaller sized schools to provide comparable opportunities.

Fairness to the students currently enrolled in the Henniker Schools and to those who will be enrolled within the next five years requires that the quality and scope of the opportunities available to them not be sacrificed further while the community struggles to find the best and most acceptable long term solutions.

1983-1984

It is my hope that the budget proposal submitted to the public will reflect a reasoned 5 year plan for meeting the wide range of real school needs and that the community will find itself willing and able to bear the significant burdens that the resolution of our problems will require.

To resolve any significant problem one needs a faith and confidence in oneself and others and an optimistic vision of the future.

"Some years ago, a hydroelectric dam was to be built across a valley in Maine. The people of the town were to be relocated and the town itself submerged.

During the time between the initial decision and the completion of the dam, the town which had once been well kept, fell into disrepair.

Explained one resident: Where there is no faith in the future, there is no work in the present."

By making a commitment to begin resolving our problems in 1983/84, we will insure that our faith in ourselves, our children and the future is sufficient to meet the larger more long term challenges.

The greatest need is for every citizen of Henniker to become involved in the important decisions that will be made. A former President once said "In a democracy, the people have to want to do what must be done". This, I believe is the largest challenge each of us must face.

Respectfully submitted,

Thomas J. Watman
Superintendent of Schools

SCHOOL ADMINISTRATIVE UNIT #24

Proposed Administrative Salaries

1983-1984

Superintendent	\$ 40,716
Assistant Superintendent	33,696
Business Administrator	25,680
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Total	\$100,092

District Assessment of Administrator's Salaries

Henniker	\$ 16,905
Hillsboro-Deering Cooperative	35,903
Hopkinton	35,563
Stoddard	6,006
Washington	5,305
Windsor	410
	<hr/>
Total	\$100,092

SCHOOL ADMINISTRATIVE UNIT #24

Proposed Proration 1983-84 Budget

	Actual 1982-83	Proposed 1983-84
Henniker		
General Budget	\$ 40,423	\$ 42,590
Special Education	7,275	16,672
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	\$ 47,698	\$ 59,262
Hillsboro-Deering Cooperative		
General Budget	\$ 87,478	\$ 90,451
Special Education	43,667	49,114
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	\$131,145	\$139,565
Hopkinton School District		
General Budget	\$ 83,746	\$ 89,594
Special Education	26,822	27,396
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	\$110,568	\$116,990
Stoddard School District		
General Budget	\$ 12,524	\$ 15,130
Special Education	589	524
	<hr/>	<hr/>
	\$ 13,113	\$ 15,654

Washington School District		
General Budget	\$ 12,310	\$ 13,364
Special Education	8,254	3,338
	<hr/>	<hr/>
	\$ 20,564	\$ 16,702
Windsor School District		
General Budget	\$ 1,164	\$ 1,034
Special Education	-0-	-0-
	<hr/>	<hr/>
	\$ 1,164	\$ 1,034
	<hr/>	<hr/>
GRAND TOTAL	\$324,252	\$349,207

SCHOOL ADMINISTRATIVE UNIT #24

1983-1984 Proposed Budget

		1983-84
RECEIPTS	1982-83	Proposed
State Share Admin. Salaries	\$ —0—	\$ —0—
Adult Education	5,000	5,000
Title I	35,000	23,000
Title II/IV	10,000	—0—
Public Law 94-142	18,500	28,000
89-313	—0—	3,000
Interest Income	1,200	2,000
1981/82 Reserve Fund Balance - Computer	—0—	6,194
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TOTAL	\$ 69,700	\$ 67,194
EXPENDITURES		
Administrative Expenses	\$ 7,075	\$ 9,088
Office Supplies	5,400	5,600
Other Expenses	7,020	8,270
Equipment Maintenance	1,500	1,561
Computer	12,817	13,947
Dues	800	913
Maintenance of Plant	2,200	2,180
Utilities	7,600	7,440
Insurance	3,090	3,370
Replacement of Equipment	2,336	3,313
Rent	7,200	8,760
Administrative Salaries	68,900	74,412
Employee Benefits - Administration	9,587	10,810
Office Personnel Salaries	82,025	88,474
Employee Benefits - Office Personnel	14,265	15,219
Contingency	2,000	2,000
Staff Development	4,500	4,500
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SUB-TOTAL	\$238,345	\$259,857

Special Education	\$ 86,607	\$ 97,044
Title I	35,000	23,000
Title II/IV	10,000	—0—
Adult Education	5,500	5,500
Public Law 94-142	18,500	28,000
Public Law 89-313	—0—	3,000
GRAND TOTAL	\$393,952	\$416,401
Net Amount To Be Raised By Taxation	\$324,252	\$349,207

LOCAL SCHOOL DISTRICT ORGANIZATION

The most important functions of the New Hampshire School Boards is the development of policies. Policies are needed to insure proper citizen control over the total activities of the local school system. Policies may be developed to regulate staff hiring, evaluation, purchasing, curricula offerings, transportation, building maintenance, etc.

The School Board is also responsible for developing an annual budget and presenting it to the voters of the District. The Board, in consultation with the Superintendent, develops educational goals and long and short range plans for the District. The local Board hears appeals from citizens, staff and students and generally oversees all school activities to insure that its policies are being properly carried out.

The Superintendent of Schools is the person responsible for carrying out the School Board's policies and decisions, for keeping the Board informed about school operations and for managing the school's financial affairs. He is the executive head of the local public schools and is expected to provide educational leadership for the schools.

The Superintendent nominates staff for hiring. The School Board makes the final hiring decision.

The Superintendent supervises the work of all employees of the District, develops and recommends an Annual Budget to the School Board, exercises responsibility for the financial accounting procedures, develops educational proposals for the schools, assigns students to classes, and sees to the implementation of the policies and regulations of the State Board of Education.

The Superintendent of Schools is responsible to both the local and State School Boards.

The local building principal is responsible for the internal organization and operation of the school. The principal is accountable for the schools' programs, regulation of students and staff, and all other basic functions within the school.

SCHOOL ADMINISTRATIVE UNIT #24

PROPOSED PRORATION 1983-84 BUDGET

General Budget District	1981 Equalized Valuation	Valuation Percent	1981-82 Adm. Pupils	Pupil Percent	Combined Percent	1983-84 District Share
Henniker	\$ 68,041,696.00	16.81%	364.8	16.97%	16.89%	\$ 42,590.00
Hillsboro-Deering	126,968,884.00	31.37%	867.7	40.36%	35.87%	90,451.00
Hopkinton	129,456,219.00	31.99%	839.9	39.07%	35.53%	89,594.00
Stoddard	44,224,787.00	10.92%	23.4	1.08%	6.00%	15,130.00
Washington	32,696,972.00	8.08%	53.6	2.52%	5.30%	13,364.00
Windsor	3,265,756.00	.83%	-0-	-0-	.41%	1,034.00
Total	\$404,654,314.00	100.00%	2149.4	100.00%	100.00%	\$252,163.00

Special Education District	1981-82 Adm. Pupils	Pupil Percent	1981-82 Spec. Ed. Pupils	Class Percent	Combined Percent	District Share
Henniker	364.8	16.97%	4	17.39%	17.18%	\$16,672.00
Hillsboro-Deering	867.7	40.36%	14	60.86%	50.61%	49,114.00
Hopkinton	839.9	39.07%	4	17.39%	28.23%	27,396.00
Stoddard	23.4	1.08%	-0-	-0-	.54%	524.00
Washington	53.6	2.52%	1	4.36%	3.44%	3,338.00
Windsor	.0	-0-	-0-	-0-	-0-	-0-
Total	2149.4	100.00%	23	100.00%	100.00%	\$97,044.00

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